

**CHARTER OF
THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP (PNMP)**

I. RECITALS

Motivated by the value of manufacturing to our Region's economy and the quality of life it supports;

Convinced that our manufacturing ecosystem springs from our industrial legacy and our shared sense of commitment to invest in education, technology, innovation and our collective success;

Conscious that this commitment has already inspired numerous agreements and investments whose essential value lies within the desire to meet the commonly shared challenges of low wages, widening inequality, and disparities of benefit;

Confident that the strength of our collaboration will strengthen our response to the rapid pace of technology and the challenges of quick change with greater connectivity and increasing flexibility;

Persuaded that our collective welfare and contributions to the progress and health of manufacturing will increasingly require intensive regional cooperation;

Resolved to persevere together to jointly plan strategic investments and leverage one another's competitive advantages for maximum impact and return to our most crucial asset: our people; and

Inspired by the guidance developed under the Federal initiative known as the *Investing in Manufacturing Communities Partnership* that is designed to reward communities that demonstrate best practices in attracting and expanding manufacturing by bringing together key local stakeholders and using long-term planning that integrates targeted public and private investments across a community's industrial ecosystem to create broad-based prosperity; and

Supported by the bi-state recognition of the importance of the Federal initiative and the Pacific Northwest Manufacturing Partnership through the introduction of two companion pieces of legislation in 2015, Oregon Senate Bill 482 and Washington Senate Bill 6079; and

With regard to the Memorandum of Understanding (Exhibit A - MOU) signed in April 2014 by the entities represented in an application for the Region's designation as a *Manufacturing Community* under the Federal *Investing in Manufacturing Communities Partnership*

THE UNDERSIGNED HAVE AGREED upon the following:

II. DEFINITIONS

The following definitions apply unless the context requires otherwise:

- A. “Manufacturing Ecosystem” means the economic community that supports a system in which industry can consolidate and streamline efforts in education, employment, and related industry growth opportunities.
- B. “Region” means the contiguous, interdependent geographical areas with varied industrial economies, that serve the manufacturing business ecosystem from the I-5 corridor from Lane County north to SW Washington, and east to Hood River along the I-84 corridor on the Washington and Oregon sides of the Columbia River including:
 - 1. Oregon State Counties: Benton, Clackamas, Columbia, Hood River Lane, Linn, Marion, Multnomah, Polk, Sherman, Wasco, Washington, and Yamhill; and
 - 2. Washington State Counties: Clark, Klickitat, and Skamania.
- C. “Active Member” means a qualifying organization that has ratified this Charter whose representatives may serve on PNMP committees.
- D. “Associate Member” means an individual or organization that may benefit from inclusion in a PNMP advisory or interest group without the need to ratify this Charter.
- E. “Strategic Initiative” means the collection of limited-duration projects intended to meet PNMP purposes and strategic goals, the realization of important benefits to members, and the transformation of the Region’s manufacturing ecosystem.
- F. “Benefit area” means any geographical area within Oregon or Washington that is outside of the Region described in A that may experience direct or indirect economic benefit from the activities of PNMP.

III. VISION AND MISSION

The Pacific Northwest Manufacturing Partnership (PNMP) establishes by this charter in order to put into practice the principles on which it is founded and to fulfill its obligations under the MOU through the following:

- A. Vision. To sustain an alliance of public and private economic development stakeholders that desire to share their visions of economic prosperity, align their investments and provide mutually supportive roles that benefit the Region’s manufacturing ecosystem and strengthen its competitive edge for attracting manufacturing, supply chain and investments that offer economic benefit and enhanced quality of life to the area and its citizens.
- B. Mission
 - 1. To develop and implement comprehensive economic development strategies that create and retain jobs; growing emerging, small and medium sized businesses, and strengthen the Region's competitive edge in attracting traded-sector manufacturers and their supply chains; and
 - 2. To deepen the integration of rural and urban economies by helping regional manufacturing clusters strengthen their connections to economic development opportunities and advanced manufacturing assets; and
 - 3. To leverage potentially catalytic investments in the Region through coordination of university-based research and commercialization, acceleration of new technologies across manufacturing industries, collaborative development of public infrastructure and increased access to capital; and

4. To develop a skilled and diverse advanced manufacturing workforce and retain local talent; and
5. To provide a sustainable network for the engagement of public and private partnerships to help solve the Region's most pressing economic issues and disseminate knowledge for governmental decision-making and analysis of governmental decisions.

IV. PRINCIPLES

The PNMP affirms the following principles:

- A. Collaborate. To minimize unnecessary duplication of effort among its members in their relationships with and in communications regarding common issues, policies and dialog; and
- B. Achieve. To accomplish and promote by cooperative action, the economic and social benefits resulting from activities undertaken by the partnership; and
- C. Resolve. To prevent possible causes of difficulties and to ensure the advancement of common interests for the overall benefit of the Region; and
- D. Act. To initiate constructive concepts, projects, policies and procedures dedicated to the improvement of the Region's manufacturing ecosystem and cross-discipline and cross-organizational relationships; and
- E. Trust. That good faith shall govern the relations between its members.

V. THE ORGANS

The PNMP accomplishes its purposes by means that shall include:

- A. Executive Committee (a.k.a. Pacific Northwest Manufacturing Partnership Advisory Committee)
- B. Steering and Ad Hoc Subcommittees;
- C. Associate Member Advisory Group; and
- D. Associate Member Interest Group.

VI. MEMBERSHIP

PMNP is a voluntary, common-interest association of state, regional and local governments, economic development districts, non-profit organizations, universities and signature research centers, business firms and industry organizations with a vested interest in future benefit of the Region's manufacturing ecosystem.

- A. Membership Eligibility. Eligibility for membership in PNMP is as follows:
 1. Active Members. Active Members may be public, non- or for-profit organizations within the Region with a vested interest in future benefit of the Region's manufacturing ecosystem that are approved by the Executive Committee for Active Membership and ratify this Charter. Active Members may serve on PNMP committees and advisory groups in accordance with this Charter and shall contribute to the accomplishment of the purposes of the partnership. This commitment may include in-kind participation in sponsored initiatives or their cash share of the expense incurred for the operation of PNMP as determined by the Executive Committee.
 2. Associate Members. Associate Members may be public or private organizations or individuals with a vested interest in future benefit of the Region's manufacturing ecosystem that are approved by the

Executive Committee for Associate Membership. Associate Members may serve on advisory or interest groups without ratification of this Charter and may be located in a benefit area outside of the Region.

B. Application for Membership.

1. Approval. Organizations shall be admitted to membership upon the approval of their application to the Executive Committee.
 - i. Active Membership. Any qualified organization that desires to become an Active Member of PNMP should so indicate by means of a letter addressed to the Chair of the Executive Committee, in which it declares that it is willing to sign and ratify the PNMP charter and to accept all the obligations inherent in membership. The Executive Committee shall determine whether it is appropriate that the Executive Chair be authorized to permit the applicant organization to sign this Charter. A vote of the Executive Committee is required to accept new Active Members into PNMP.
 - ii. Associate Membership. Any qualified organization that desires to become an Associate Member of PNMP may indicate their interest to any Active Member for recommendation to the Executive Committee Chairman for membership approval. A vote of the Executive Committee is required to accept new Associate Members into PNMP.
 - iii. Reorganization of Members. Any new organization that arises from the union of two or more Active Members will be recognized as a single member.

C. Termination of Membership.

1. Any Member that desires to terminate its membership from PNMP may do so by means of a letter addressed to the Chair of the Executive Committee.
2. Benefits and Refunds. Any organization whose membership is terminated is not entitled to benefits resulting from membership or the refund of any fees, contributions or costs associated with membership.
3. [RESERVED. The Executive Committee may vote to amend this section to address conditions that result in inactive membership or termination of membership by suspension or revocation and will provide for an appeal process.]

VII. COMMITTEES AND OFFICERS

Collective decisions and processes of PNMP are determined through the following administrative governance.

A. Executive Committee.

1. Representation. It is encouraged that representation on the Executive Committee shall be broad-based across the community of practice from public and non-profit organizations. The composition of the Executive Committee should provide balanced geographical and community representation through rural and urban economic development districts and include organizations with diverse economic development perspectives and technical expertise in the essential elements to the manufacturing ecosystem:
 - i. Workforce and training;
 - ii. Supplier network;
 - iii. Research and innovation;
 - iv. Infrastructure and site development
 - v. Trade and international investment; and
 - vi. Operational improvement and capital access.

2. Permanent Representation. Permanent position on the Executive Committee is given to the organizations and their approved representative as listed in PNMP Executive Committee 2015 (Exhibit B - Membership/Capacity) until the organization withdraws from the Executive Committee or their membership is terminated.
3. Service. Active Members serving on the Executive Committee may also serve on other committees and groups.
4. Vote and Quorum.
 - i. Executive Committee members, have one vote on matters decided by the Executive Committee.
 - ii. A quorum of five (5) Executive Committee Members is required for a vote and approximates the largest number that can be depended on to attend any meeting except in very bad weather or other extremely unfavorable conditions. Meetings will include telephone conference lines to accommodate attendance and vote.
5. Required Meetings. The Executive Committee will meet a minimum of four times per calendar year to include at least one annual meeting to convene the entire PNMP membership and interested parties.
 - i. In the absence of the Chairman and Vice Chairman, the Executive Committee may elect a chairman pro tempore to fill the role for a single meeting.
6. Leadership Positions and Duties.
 - i. The term of elected officials is two years beginning on July 1st. Elections must be held bi-annually within the second calendar quarter of the final year of term.
 - ii. Secretary. The position of Secretary will be permanently held by a representative of the Oregon Business Development Department to fulfill the functions and fiscal duties associated with the PNMP.
 - iii. The elected positions and their duties are:
 - a. Chairman. The position of Chairman is an Active Member on the Executive Committee elected annually by vote of the Executive Committee. The Chairman organizes, convenes and presides over all committee meetings; may appoint Members to lead positions in sub- and advisory committees as needed, reviews all financials of PNMP; represents the organization; examines the public image of PNMP and; advises on plans and programs to improve the organization.
 - b. Vice Chairman. The position of Vice Chairman is an Active Member of the Executive Committee elected annually by vote of the Executive Committee. The Vice Chairman assists the Chairman and presides over Required Meetings in the absence of the Chairman, or when a motion involving the Executive Chairman is being discussed.

B. Steering Committee, Advisory and Interest Groups.

1. The Steering Committee may be comprised of individuals from Active Member organizations to support and advise the Executive Committee on the general nature of multi-dimensional aspects of the community of practice; provide organizational and process oversight; and help sustain efforts through those who are best suited to develop and carry out PNMP plans (Exhibit B - Membership/Capacity).
2. Advisory and Interest Groups may be comprised Active or Associate Members to provide advice to the Steering and Executive Committees on particular issues or limited duration projects without consideration of wider application (Exhibit B - Membership/Capacity).

VIII. FINANCES

A. Membership Fees; Assessments; In-Kind Contributions

1. Annual membership fees are determined on an annual basis and used in accordance with the budget approved by vote of the Executive Committee (Exhibit C/Section 1 - PNMP Administrative Budget).
 - i. Membership fees are payable on January 1, and may be prorated and invoiced in accordance with the Member's fiscal year.
 - ii. To serve on the Executive Committee, Members are required to pay the annual Membership Fees as agreed upon to retain voting rights.
2. Assessments may be determined and levied from time to time by the Executive Committee in accordance with project initiative budgets that may include in-kind contributions as agreed upon (Exhibit C/Section 2 Catalytic Project Budget).
3. Any Active Member who fails to pay dues and assessments within sixty (60) days after the due date shall be considered delinquent and membership may be suspended by vote the Executive Committee until payment is remedied and membership reinstatement is approved by vote of the Executive Committee.
4. In-Kind Contributions from member organizations are accounted for in the budgets associated with specific initiatives sponsored by PNMP.

IX. MISCELLANEOUS PROVISIONS

A. Amendment. This Charter agreement may not be altered, modified, supplemented or amended in any manner accept by vote and written approval of the PNMP Executive Committee.

B. Costs. Each party to this Charter is responsible for their own travel and accommodations, materials and other costs associated with their performance under this agreement.

X. EXHIBITS TO THE CHARTER

- A. PNMP Memorandum of Understanding, April 2014
- B. PNMP Membership/Capacity
- C (1) PNMP Administrative Budget
- C (2) PNMP IMCP Catalytic Project Budget

Signature Pages following.

PNMP Charter Signature Page

PARTY TO THE CHARTER OF

THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP

Partner Organization: City of Eugene

Organization Overview: The City of Eugene is a founding member of the Pacific Northwest Manufacturing Partnership, supported in part by funding and in-kind contribution from Lane

Cash contributions for PNMP administrative expenditures including third-party consultants and assistance with grant writing for PNMP sponsored projects in accordance with PNMP budget.

2014-PNMP Operating Cash Commitment (City of Eugene):	\$10,000
2015-PNMP Operating Cash Commitment (City Springfield):	\$10,000
2015-PNMP Operating Cash Commitment (Lane County):	\$15,000
TOTAL CASH	\$35,000

In-Kind costs assumed for PNMP administrative activities, reports, analysis, grant writing for PNMP sponsored projects, etc.

2014 PNMP In-Kind Operating Commitment (City of Eugene):	\$160,000
2015 PNMP In-Kind (City of Eugene for IMCP Cost/Benefit Analysis)	\$95,000
2015 PNMP In-Kind (City of Springfield)	\$2,500
2015 PNMP In-Kind (Lane County)	\$2,500
TOTAL In-Kind	\$260,000

County and the City of Springfield

Authorized Signature



Print Signatory/Title:

4.1.15

Date

PNMP Charter Signature Page
PARTY TO THE CHARTER OF
THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP

Partner Organization: Columbia River Economic Development Council

Organization Overview:

CREDC is a private-public partnership of over 130 investors and strategic partners working together to advance the economic vitality of Clark County through business relocation, growth, and innovation. Serving as your first point of contact to leverage 20 years of community connections and 80+ local and state resources.

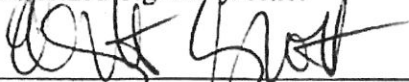
2014-2015 PNMP Operating Cash Commitment: <i>Cash contributions for PNMP administrative expenditures including third-party consultants and assistance with grant writing for PNMP sponsored projects in accordance with PNMP budget.</i>	\$1,500.00
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2014-2015 PNMP In-Kind Operating Commitment: <i>In-Kind costs assumed by the Partner Organization for support of PNMP administrative activities.</i>	\$5,000.00
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2013-2017 Partner Organization's Other Cash Commitments: <i>Partner Organization's cash commitment to regional manufacturing-related projects.</i>	\$0.00
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2015 Partner Organization's Other In-Kind Commitments <i>Partner Organization's in-kind commitment to regional manufacturing-related projects.</i>	\$73,000.00
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Authorized Signatory/Title:



Elizabeth Scott Senior Project Manager

3/30/2015

Date

PNMP Charter Signature Page

PARTY TO THE CHARTER OF

THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP

Partner Organization: Greater Portland Inc (GPI) and Greater Portland Economic Development District, Inc. (GPEDD)

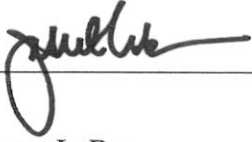
Organization Overview: Greater Portland Inc (GPI) is a regional public-private partnership helping companies expand and locate to the Portland-Vancouver area. Our region includes Clackamas, Columbia, Multnomah, Washington, and Yamhill Counties in Oregon and Clark and Skamania Counties in Washington. Leveraging the region's assets, GPI and its partners work together to nurture and recruit businesses that bolster the local economy and promote long-term job growth.

GPI staffs the Greater Portland Economic Development District, Inc. (GPEDD) which includes Clackamas, Multnomah, and Washington Counties in Oregon and Clark County in Washington.

While many jurisdictions within the GPI/GPEDD territory are directly involved with the PNMP, GPI's efforts are on behalf of organizations and jurisdictions directly and indirectly involved in PNMP.

2014-2015 PNMP Operating Cash Commitment: <i>Cash contributions for PNMP administrative expenditures including third-party consultants and assistance with grant writing for PNMP sponsored projects in accordance with PNMP budget.</i>	\$500 in 2014 \$500 in 2015
2014-2015 PNMP In-Kind Operating Commitment: <i>In-Kind costs assumed by the Partner Organization for support of PNMP administrative activities.</i>	\$ staff support
2013-2017 Partner Organization's Other Cash Commitments: <i>Partner Organization's cash commitment to regional manufacturing-related projects.</i>	\$ N/A
2015 Partner Organization's Other In-Kind Commitments <i>Partner Organization's in-kind commitment to regional manufacturing-related projects.</i>	\$ staff support

Authorized Signatory/Title:



3.27.15

Janet LaBar

Date

President and CEO
Greater Portland Inc

President
Greater Portland Economic Development District, Inc.

PNMP Charter Signature Page

**PARTY TO THE CHARTER OF
THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP**

Partner Organization: Mid-Columbia Economic Development District

Organization Overview:

Economic Development District formed in 1969 to support the interests of Hood River, Wasco and Sherman counties in Oregon and Klickitat and Skamania counties in Washington.

2014-2015 PNMP Operating Cash Commitment: <i>Cash contributions for PNMP administrative expenditures including third-party consultants and assistance with grant writing for PNMP sponsored projects in accordance with PNMP budget.</i>	\$ 0
2014-2015 PNMP In-Kind Operating Commitment: <i>In-Kind costs assumed by the Partner Organization for support of PNMP administrative activities.</i>	\$
2013-2017 Partner Organization's Other Cash Commitments: <i>Partner Organization's cash commitment to regional manufacturing-related projects.</i>	\$ 0
2015 Partner Organization's Other In-Kind Commitments <i>Partner Organization's in-kind commitment to regional manufacturing-related projects.</i>	\$ 500 - \$1,000

Authorized Signatory/Title:



Amanda Hoey, Executive Director

3-25-15

Date

PNMP Charter Signature Page

PARTY TO THE CHARTER OF

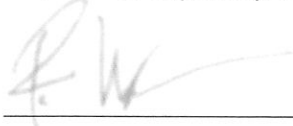
THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP

Partner Organization: Mid-Willamette Valley Council of Governments

Organization Overview: The Mid-Willamette Valley Council of Governments (MWVCOG) is a voluntary association (ORS 190 agreement) of local governments in Marion, Polk and Yamhill counties including: 3 counties, 33 cities, and 5 special districts. Since 1984, the MWVCOG also serves as the federally recognized Economic Development District (EDD) by the Economic Development Administration (EDA). Our purpose is to strengthen local communities and economies through regional collaboration.

2014-2015 PNMP Operating Cash Commitment: <i>Cash contributions for PNMP administrative expenditures including third-party consultants and assistance with grant writing for PNMP sponsored projects in accordance with PNMP budget.</i>	\$2,500
2014-2015 PNMP In-Kind Operating Commitment: <i>In-Kind costs assumed by the Partner Organization for support of PNMP administrative activities.</i>	\$4,000
2013-2017 Partner Organization's Other Cash Commitments: <i>Partner Organization's cash commitment to regional manufacturing-related projects.</i>	\$0
2015 Partner Organization's Other In-Kind Commitments <i>Partner Organization's in-kind commitment to regional manufacturing-related projects.</i>	\$0

Authorized Signatory/Title:



Renata Wakeley, Community Development Director

3/27/2015

Date

PNMP Charter Signature Page

PARTY TO THE CHARTER OF

THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP

Partner Organization: Oregon Business development Department

Organization Overview:

The Oregon Business Development Department (Business Oregon) is the business development arm of the State of Oregon whose mission is to create, retain, expand and attract businesses that provide sustainable, living wage jobs for Oregonians through public-private partnerships, leveraged funding and support of economic opportunities for Oregon companies and entrepreneurs. The department administers a variety of programs that includes incentives, financial support and technical assistance to businesses, nonprofit organizations and community groups, industries, and local and regional governments and districts.

Because of Business Oregon's organizational infrastructure and expertise in delivering programs and resources to Oregon businesses to help sustain and grow the state's economy, the department will assume the role of "Applicant" for the purpose the Investing in Manufacturing Communities Partnership (IMCP) application.

The Department has been directed by the Oregon State Legislature under Senate Bill 482 (Passed 2015) to appoint the Pacific Northwest Manufacturing Partnership Advisory Committee (PNMP executive Committee) to advise the department regarding Pacific Northwest Manufacturing Partnership and manufacturing economic development in geographic regions located within Willamette Valley and Columbia River corridor. The Bill further directs the Oregon Business Development Department to consult with and support the partnership to report to Legislative Assembly annually for as long as advisory committee is active, beginning January 1, 2017.

2014-2015 PNMP Operating Cash Commitment: <i>Cash contributions for PNMP administrative expenditures including third-party consultants and assistance with grant writing for PNMP sponsored projects in accordance with PNMP budget.</i>	\$58,940
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2014-2015 PNMP In-Kind Operating Commitment: <i>In-Kind costs assumed by the Partner Organization for support of PNMP administrative activities.</i>	\$31,000
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Authorized Signatory/Title:



Karen Goddin, Assistant Director, Research & Policy Division

March 31, 2015

Date

PNMP Charter Signature Page

PARTY TO THE CHARTER OF

THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP

Partner Organization: Oregon Business development Department

Organization Overview:

The Oregon Business Development Department (Business Oregon) is the business development arm of the State of Oregon whose mission is to create, retain, expand and attract businesses that provide sustainable, living wage jobs for Oregonians through public-private partnerships, leveraged funding and support of economic opportunities for Oregon companies and entrepreneurs. The department administers a variety of programs that includes incentives, financial support and technical assistance to businesses, nonprofit organizations and community groups, industries, and local and regional governments and districts.

Because of Business Oregon's organizational infrastructure and expertise in delivering programs and resources to Oregon businesses to help sustain and grow the state's economy, the department will assume the role of "Applicant" for the purpose the Investing in Manufacturing Communities Partnership (IMCP) application.

The Department has been directed by the Oregon State Legislature under Senate Bill 482 (Passed 2015) to appoint the Pacific Northwest Manufacturing Partnership Advisory Committee (PNMP executive Committee) to advise the department regarding Pacific Northwest Manufacturing Partnership and manufacturing economic development in geographic regions located within Willamette Valley and Columbia River corridor. The Bill further directs the Oregon Business Development Department to consult with and support the partnership to report to Legislative Assembly annually for as long as advisory committee is active, beginning January 1, 2017.

2014-2015 PNMP Operating Cash Commitment: <i>Cash contributions for PNMP administrative expenditures including third-party consultants and assistance with grant writing for PNMP sponsored projects in accordance with PNMP budget.</i>	\$58,940
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2014-2015 PNMP In-Kind Operating Commitment: <i>In-Kind costs assumed by the Partner Organization for support of PNMP administrative activities.</i>	\$31,000
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Authorized Signatory/Title:



Karen Goddin, Assistant Director, Research & Policy Division

March 31, 2015

Date

PNMP Charter Signature Page

PARTY TO THE CHARTER OF

THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP

Partner Organization: Oregon Cascades West Council of Governments

Organization Overview: In the context of this partnership, the OCWCOG oversees the four-county Cascades West Economic Development District (CWEDD) and administers loan and grant funds and programs through the EDA, USDA and SBA.

2014-2015 PNMP Operating Cash Commitment: <i>Cash contributions for PNMP administrative expenditures including third-party consultants and assistance with grant writing for PNMP sponsored projects in accordance with PNMP budget.</i>	\$TBD
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2014-2015 PNMP In-Kind Operating Commitment: <i>In-Kind costs assumed by the Partner Organization for support of PNMP administrative activities.</i>	\$2,500
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Authorized Signatory/Title:



CED Director

Charlie Mitchell, Community & Economic Development Director____

April 1, 2015

TYPE Name Signatory/Title

Date

PNMP Charter Signature Page

**PARTY TO THE CHARTER OF
THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP**

Partner Organization: Oregon Manufacturing Extension Partnership (OMEP)

Organization Overview:

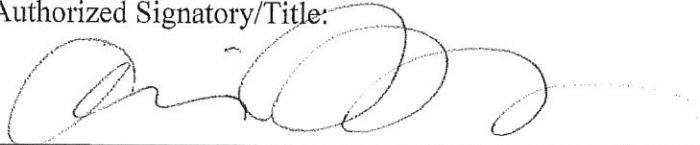
OMEP is a non-profit organization that aims to help Oregon manufacturers respond to the challenges of competing in an increasingly global economy. OMEP has 13 consulting staff and a strong network of 3rd party experts. OMEP collaborates with regional economic development and workforce development organizations, public agencies and industry consortia.

OMEP works directly with owners, executives, managers and operators to assess company needs in all areas. OMEP moves quickly from assessment to implementation to ensure that the company's efforts provide an immediate payback. Regardless of the starting point, our goal is to unleashing a company's growth potential.

Every client requires a customized approach focusing on their specific obstacles to growth. Entry points range from creating improved flow on the production line, to speeding sales order processing, to training the workforce on problem solving approaches, to developing a strategy to enter new markets and handle supply chain issues. Whatever the need, OMEP offers the tools, expertise, and the flexibility to engage with manufacturers at all levels.

2014-2015 PNMP Operating Cash Commitment: <i>Cash contributions for PNMP administrative expenditures including third-party consultants and assistance with grant writing for PNMP sponsored projects in accordance with PNMP budget.</i>	\$2,500
2014-2015 PNMP In-Kind Operating Commitment: <i>In-Kind costs assumed by the Partner Organization for support of PNMP administrative activities.</i>	\$
2013-2017 Partner Organization's Other Cash Commitments: <i>Partner Organization's cash commitment to regional manufacturing-related projects.</i>	\$
2015 Partner Organization's Other In-Kind Commitments <i>Partner Organization's in-kind commitment to regional manufacturing-related projects.</i>	\$

Authorized Signatory/Title:



Chris Scherer, OMEP President

3/24/2015

Date

PNMP Charter Signature Page

PARTY TO THE CHARTER OF

THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP

Partner Organization: Oregon Nanoscience and Microtechnologies Institute (ONAMI)

Organization Overview: ONAMI (Oregon Nanoscience and Microtechnologies Institute) is where academia, business and government come together to accelerate research and bring breakthrough ideas to market. It's where entrepreneurs have access to cutting-edge resources and investors have opportunities to fund groundbreaking technology. Our three main purposes are (1) to grow collaborative research (e.g. industry and university) in materials science and related devices, (2) to support startups and industry with access to outstanding participating core facilities (microscopy, materials analysis, fabrication, prototyping) at Oregon's research universities, and (3) to seed successful startup and spinout companies via a professionally managed early stage commercialization fund with intensive entrepreneur-in-residence and market research assistance.

2014-2015 PNMP Operating Cash Commitment: <i>Cash contributions for PNMP administrative expenditures including third-party consultants and assistance with grant writing for PNMP sponsored projects in accordance with PNMP budget.</i>	\$2500.00
2014-2015 PNMP In-Kind Operating Commitment: <i>In-Kind costs assumed by the Partner Organization for support of PNMP administrative activities.</i>	\$
2013-2017 Partner Organization's Other Cash Commitments: <i>Partner Organization's cash commitment to regional manufacturing-related projects.</i>	\$
2015 Partner Organization's Other In-Kind Commitments <i>Partner Organization's in-kind commitment to regional manufacturing-related projects.</i>	~\$2.4M

Authorized Signatory/Title:



Robert D. "Skip" Rung, President

TYPE Name Signatory/Title

March 24, 2015

Date

PNMP Charter Signature Page

PARTY TO THE CHARTER OF

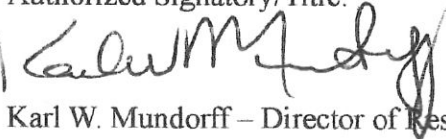
THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP

Partner Organization: Oregon BEST

Organization Overview: Oregon BEST nurtures clean technology innovation by transforming new ideas, research, and products into green collar jobs, greater sustainability, and economic prosperity for Oregon. We were founded in 2007 as the Oregon Built Environment & Sustainable Technologies Center, Inc (Oregon BEST) – an independent nonprofit. We provide seed funding (over \$1m per year) to manufacturing companies (startups, small and medium sized enterprises) to help bring innovative manufactured products to market.

2014-2015 PNMP Operating Cash Commitment: <i>Cash contributions for PNMP administrative expenditures including third-party consultants and assistance with grant writing for PNMP sponsored projects in accordance with PNMP budget.</i>	\$2,500
2014-2015 PNMP In-Kind Operating Commitment: <i>In-Kind costs assumed by the Partner Organization for support of PNMP administrative activities.</i>	\$12,500
2013-2017 Partner Organization's Other Cash Commitments: <i>Partner Organization's cash commitment to regional manufacturing-related projects.</i>	\$1,000,000
2015 Partner Organization's Other In-Kind Commitments <i>Partner Organization's in-kind commitment to regional manufacturing-related projects.</i>	\$150,000

Authorized Signatory/Title:



Karl W. Mundorff – Director of Research Programs, Oregon BEST

Date: 3/25/15

PNMP Charter Signature Page

PARTY TO THE CHARTER OF


THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP

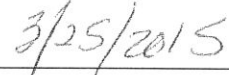
Partner Organization: Oregon State University

Organization Overview: Founded in 1868, Oregon State University (OSU) is the state's Land Grant university and is one of only two universities in the U.S. to have Sea Grant, Space Grant, and Sun Grant designations. OSU is also the only university in Oregon to hold both the Carnegie Foundation's top designation for research institutions and its prestigious Community Engagement classification. As Oregon's leading public research university, with \$284 million in external funding in the FY2014, OSU's impact reaches across the state and beyond. With 12 colleges, 15 Agricultural Experiment Stations, 35 county Extension offices, the Hatfield Marine Sciences Center in Newport and OSU-Cascades in Bend, Oregon State has a presence in every one of Oregon's 36 counties, with a statewide economic footprint of \$2.06 billion. OSU has a diverse student body of over 30,000 students from across Oregon, all 50 states and more than 100 countries. They can choose from more than 200 undergraduate and more than 80 graduate degree programs, including over 30 degrees online offered through Oregon State Ecampus.

2014-2015 PNMP Operating Cash Commitment: <i>Cash contributions for PNMP administrative expenditures including third-party consultants and assistance with grant writing for PNMP sponsored projects in accordance with PNMP budget.</i>	\$ 2500.00
2014-2015 PNMP In-Kind Operating Commitment: <i>In-Kind costs assumed by the Partner Organization for support of PNMP administrative activities.</i>	\$
2013-2017 Partner Organization's Other Cash Commitments: <i>Partner Organization's cash commitment to regional manufacturing-related projects.</i>	\$
2015 Partner Organization's Other In-Kind Commitments <i>Partner Organization's in-kind commitment to regional manufacturing-related projects.</i>	\$

Authorized Signatory/Title: Director of Industry Partnering


Ann E. Schmierer, PhD, Director of Industry Partnering


Date

PNMP Charter Signature Page

PARTY TO THE CHARTER OF

THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP

Partner Organization: The Southwest Washington Workforce Development Council

Organization Overview:

Southwest Washington Workforce Development Council (SWWDC), a nonprofit organization founded in 2002, is the Workforce Investment Board for Clark, Cowlitz and Wahkiakum counties. SWWDC brings together funding, service providers, colleges, economic development and community organizations to provide employment and training services to businesses, job seekers and youth. For more information, visit www.swwdc.org.

2014-2015 PNMP In-Kind Operating Commitment:

\$4,000

*In-Kind costs assumed by the Partner Organization for support of
PNMP administrative activities.*

Authorized Signatory/Title:



Jeanne Bennett, CEO

3/26/15

Date

PNMP Charter Signature Page

PARTY TO THE CHARTER OF

THE PACIFIC NORTHWEST MANUFACTURING PARTNERSHIP

Partner Organization: Worksystems, Inc.

Organization Overview:

Worksystems, Inc. is a 501(c)3 non-profit organization that pursues and invests resources to improve the quality of the workforce in the City of Portland, Multnomah and Washington Counties. We develop policies and design workforce development programs and services delivered through a network of local partners to help people get the skills, training and education they need to go to work or to advance in their careers. Our partners include employers, labor groups, government, community colleges, high schools, community-based and economic development organizations.

Our mission is to coordinate a regional workforce system that supports individual prosperity and business competitiveness. We ensure that the public workforce system serves business by developing qualified employees and giving current and future workers the skills and support they need to successfully engage, advance, and succeed in the labor market.

2014-2015 PNMP In-Kind Operating Commitment:
*In-Kind costs assumed by the Partner Organization for support of
PNMP administrative activities.*

\$ 5,000

2015 - 2017 Partner Organization's Other In-Kind Commitments
*Partner Organization's in-kind commitment to regional
manufacturing-related projects like the Sector Pathways Program,
eLearning and other employment and training initiatives.*

\$825,000

Authorized Signatory/Title:



Tricia Ryan, Chief Operating Officer

3/26/15

Date