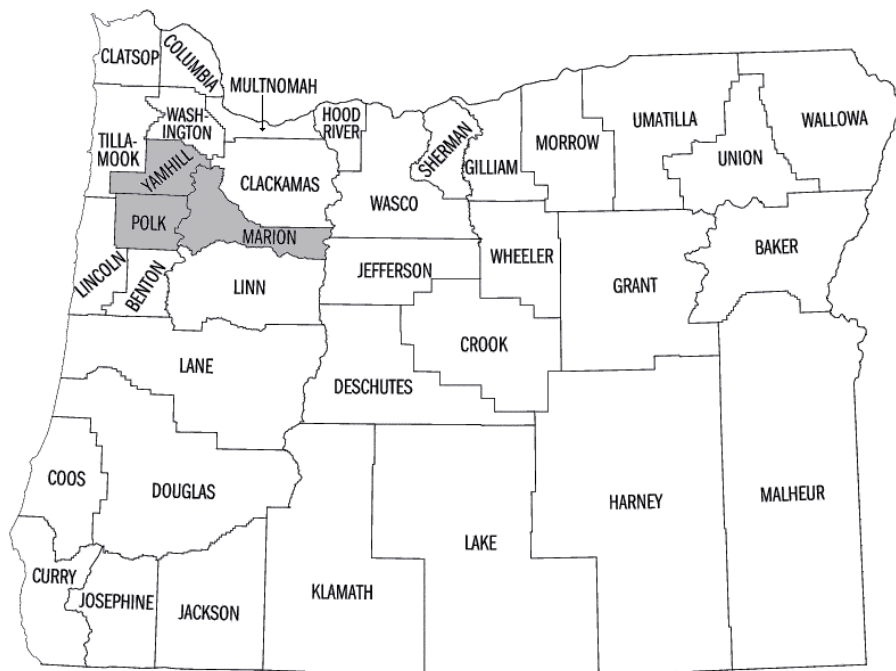


OREGON
ECONOMIC & COMMUNITY DEVELOPMENT DEPARTMENT

**Regional Analysis
Marion, Polk and Yamhill Counties**

April 2008



Michael Anderson, Economist
(503) 229-6179
Brian Evans, Economist
(503) 229-5224

Innovation and Economic Strategies Division
One World Trade Center
121 S.W. Salmon
Portland, OR 97204

Executive Summary

This report evaluates the employment base, competitive industries and projected growth opportunities in the Oregon Economic and Community Development Department's (OECD) regional service area made up of Marion, Polk and Yamhill counties. The following are key features and trends that were identified by the data and analysis in this report:

Employment and Wages

- Employment in the region (145,371) accounts for 10.1% of private sector employment in Oregon (1.4 million).
- Marion and Yamhill counties account for 91% of regional employment.
- Employment growth in each county of the region is above the state average.
- Average private sector wages in the region (\$30,722) are 18.5% lower than the state average of \$37,703.

Interstate Business Moves

- The region was a net importer of business establishments between 1990 and 2004.
- The region had a net gain of business from California, Colorado, Alaska, Washington and Michigan.
- The region had a net loss of business establishments that moved to Arizona, Nevada, Florida and Minnesota.
- Service industry business (Business Services and Miscellaneous Repair Services) accounted for the largest share of net moves to the region.
- The largest net establishment loss was occurred in the Construction—Special Trade Contractors industry.

Population and Age Demographics

- Population growth in each of the counties in the region was below the state average of 3.0% between 2004 and 2006.
- Population growth in Yamhill, Marion and Polk counties is in the 11th, 12th and 13th position respectively among 36 counties of Oregon.
- The share of retirement age workers in the region is almost equal to the state average of 16.6%.
- The Construction, Leisure & Hospitality and Retail Trade sectors have lower proportions of retirement age workers than the state average.

Competitive Industries

- The region has 52 industries that met at least one of the competitiveness criteria¹.
- Of the 52 competitive industries, 42 are projected to grow by 2016.
- 11 of the competitive industries are projected to grow faster than the regional average.
- Half of the competitive industries have average wages above the regional average.
- Half of the competitive industries which are projected to grow faster than the regional average also have higher average wages than the regional average.

¹ Competitive criteria used in this report are as follows: location quotient greater than or equal to 1.25; relative average wage greater than 100%; and differential employment growth rate greater than or equal to 20%.

Introduction

The purpose of this report is to evaluate the employment base, competitive industries and projected growth opportunities in the Oregon Economic and Community Development Department's (OECD) regional service area made up of Marion, Polk and Yamhill counties. The framework for the report provides data and analysis to help identify emerging issues and possible areas for strategic economic development initiatives. The report is composed of four sections. Section one details the data sources and methodology for this report. Section two provides an overview of the regional economy by analyzing employment, wages, population growth, business relocation, and age demographics by industry. Section three provides a framework to identify the industries in which the region may have a competitive advantage in developing or expanding regional industry specialization. Section four analyzes the employment and occupational growth opportunities that are projected for the industries identified in section three. Detailed tables of business relocation data are provided in the two appendices.

Section 1: Data Sources and Methodology

This report is based on analysis of statistical data from Oregon Employment Department, Bureau of Labor Statistics, Portland State University's Population Research Center, and Walls and Associate's National Establishment Time Series (NETS) database.

The methodology for this report uses a series of indicators to provide a framework for evaluating the competitive strengths and growth opportunities of the regional economy. The following indicators are used for this report.

Regional Indicators

Section two begins with an overview of the regional economy focusing on private sector business establishments, employment, and average wages to determine the geographic distribution and characteristics of employment in the region. This data is followed by recent employment and population growth trends to evaluate the region's strength in creating employment opportunities, and attracting or retaining people in the area.

The next set of indicators in this section examines regional business relocation patterns. One way to evaluate the economic strength of a region is to see if it is able to attract businesses from outside the area. This set of indicators looks at net gain or loss of business establishments by industry and also details the states where business relocations are most likely to occur.

The final set of indicators in this section analyzes of the share of retirement age workers in the region by sector. The impending retirement of the baby-boomer generation will create challenges and opportunities for regional economies. Worker replacement needs may create new employment opportunities, but regions may struggle to find qualified workers.

Competitive Industry Indicators

Section three develops three sets of indicators to identify industries that have a competitive advantage in the region. We examine employment concentrations, relative wage levels and differential growth rates within each region to identify industries that appear stronger in the region than elsewhere in the state. This section of the report uses the same competitiveness indicators as Joe Cortright's "Oregon Industry Clusters" report commissioned by OECDD. More information about the each of the three competitiveness indicators is listed below:

One characteristic of a competitive industry is the concentration of industry employment in a region, which is measured using location quotients. Location quotient is a ratio of the employment concentration of a given industry in a region compared to that industry's employment concentration in the state as a whole. Location quotients above one indicate that an industry's share of employment in the region is greater than the industry's share of employment statewide. For this study we use a location quotient threshold value of 1.25 to determine if an industry has a competitive advantage in the region. A location quotient of 1.25 means that an industry has a 25 percent greater employment concentration in the region than that found in Oregon as a whole.

Another competitive indicator is relative average wage. Regions where industry average wages are significantly above the state average are one sign that the industry has a competitive advantage in the region. Firms generally pay higher wages to higher skilled workers, as a reflection of their higher productivity, greater level of human capital, or to compensate them for the maintenance of firm specific skills. To measure relative average wage we compare industry average annual pay levels for the region and for Oregon in 2006. The threshold for this indicator is 100%, which indicates that the average annual pay in the region is equal to or greater than the state average for that industry.

Differential employment growth rate is the final indicator that was used to determine regional industry competitiveness. If a region's industry consistently outperforms their peers statewide over a period of time this may indicate the existence of a competitive advantage for that industry. To measure differential growth, we examine five-year growth rates for regional and statewide industry employment. The threshold for the relative growth indicator is 20%, which means employment in the industry grew at least 20% faster in the region than it did in the state as a whole.

Employment Growth Projections

Section four looks at the employment growth projections that are associated with each of the regionally competitive industries identified in section three. Growth projections are a good way to determine the industries where employment growth is projected to occur. Current projections cover the period from 2006 to 2016.

Caveats & Limitations

The competitive industries indicators and the employment projections are based on different datasets. The competitive industries indicators are based on private, covered (subject to unemployment insurance) employment while the employment projections are based on non-farm covered and uncovered employment. As a result the employment figures in Table 7 do not match the employment totals in Tables 8 although they are typically very similar.

Section 2: Overview of the Regional Economy

Business Establishments, Employment and Wages

- The region made up of Marion, Polk and Yamhill counties accounts for 10.1% of Oregon's private sector employment.
- Average wages in the region are 18.5% lower than the state's private sector average wage.
- Marion County's employment covers more than 2/3 of regional employment.
- Yamhill County has the highest average wage in the region (\$32,257).
- While the average wage in each county of the region is below the state average, Yamhill and Marion counties' average wages are above the regional average.

Table 1: Private Sector Establishments, Employment and Wages, 2006

Area	Est.	Employment	Average Wage	% of Region Employment	% of Region Avg. Wage
Marion	8,610	104,589	\$30,862	71.9%	81.9%
Polk	1,423	13,042	\$26,331	9.0%	69.8%
Yamhill	2,503	27,740	\$32,257	19.1%	85.6%
Region	12,536	145,371	\$30,722	100.0%	81.5%
Oregon	122,629	1,434,040	\$37,703	N/A	N/A

Source: OECCD analysis based on QCEW data from the Oregon Employment Department and BLS

Employment and Population Growth

- Employment growth in Polk County was almost two times the state's employment growth rate of 5.9% from 2004 to 2006.
- Polk County had the second fastest employment growth in the state.
- Each county in the region was among the top 10 states for employment growth from 2004 to 2006.
- Population growth in each county of the region was almost same from 2004 to 2006.
- All the counties in the region were in the top half of all Oregon counties (36) in employment growth AND population growth from 2004 to 2006.

Table 2: Percentage Change in Employment and Population, 2004-2006

Area	Employment	Population	Emp. Growth Rank	Pop. Growth Rate
Marion	6.4%	2.8%	9	12
Polk	11.3%	2.7%	2	13
Yamhill	8.6%	2.8%	5	11
Oregon	5.9%	3.0%	N/A	N/A

Source: Oregon Employment Department and Portland State University

Interstate Business Moves

- The region was a net importer of business establishments between 1990 and 2004.
- On net, 9 establishments left the region for Arizona, the top stealer state.
- The region had a net gain of 51 establishments from California, two times the whole net loss out of the region.

Table 3. Top Feeder States (1990-2004)

State	Net Est. Gain
California	51
Colorado	4
Alaska	3
Washington	3
Michigan	3

Table 4. Top Stealer States (1990-2004)

State	Net Est. Loss
Arizona	-9
Nevada	-7
Florida	-4
Minnesota	-4

Source: OECD analysis using National Establishment Time Series Database (Wall and Associates)

- More than 45% of net moves out of the region were from establishments in services industries.
- Roughly one-thirds of net moves in to the region are in Wholesale Trade.

Table 5: Largest Net Establishment Gains by Industry (1990-2004)

Industry	Move In	Move Out	Net Change
Business Services	33	23	10
Wholesale Trade - Nondurable Goods	12	5	7
Wholesale Trade - Durable Goods	12	6	6
Miscellaneous Repair Services	8	2	6
Food Stores	6	1	5
Automotive Dealers and Gasoline Service Stations	8	3	5
Miscellaneous Retail	17	12	5
All	256	221	35

Source: OECD analysis using National Establishment Time Series Database (Wall and Associates)

- The largest net establishment loss occurred in the construction and service industry businesses.
- Forestry and Furniture & Fixtures were the only two industries that experienced no business relocations in to the region.

Table 6: Largest Net Establishment Losses by Industry (1990-2004)

Industry	Move In	Move Out	Net Change
Construction - Special Trade Contractors	14	24	-10
Personal Services	2	10	-8
Forestry	0	3	-3
Heavy Construction, Except Building Construction - Contractors	1	4	-3
Agricultural Services	5	7	-2
Furniture and Fixtures	0	2	-2
Motor Freight Transportation	7	9	-2

All	256	221	35
-----	-----	-----	----

Source: OECD analysis using National Establishment Time Series Database (Wall and Associates)

Age Demographics by Industry

- Although the Transportation & Utilities industry has the third fewest number of retirement age workers, it accounts for the highest share of retirement age workers in the region.
- Other Services and Natural Resources & Mining industries are in the second and third position respectively in the percentage of retirement age workers in the region.
- Half of the region's retirement age workers are in three industries: Educational & Health Services, Manufacturing and Retail Trade.
- The region's share of retirement age workers in Educational & Health Services and Leisure & Hospitality industries is lower than the statewide average.
- The Information industry has the fewest number of retirement age workers.

Table 7: Age Demographics by Industry, 2006

Sector	Statewide			Region		
	Age 14-99	Age 55+	Pct.	Age 14-99*	Age 55+*	Pct. *
Construction	100,444	13,498	13.4%	11,486	1,538	13.4%
Educational and Health Services	205,443	41,376	20.1%	23,912	4,675	19.6%
Financial Activities	89,086	16,137	18.1%	7,587	1,500	19.8%
Information	34,853	4,823	13.8%	1,671	315	18.9%
Leisure and Hospitality	164,490	17,096	10.4%	14,024	1,298	9.3%
Manufacturing	203,499	33,994	16.7%	24,093	4,130	17.1%
Natural Resources and Mining	48,201	10,118	21.0%	14,001	2,988	21.3%
Other Services	61,801	13,418	21.7%	6,483	1,430	22.1%
Professional and Business Services	98,476	17,325	17.6%	5,470	1,076	19.7%
Retail Trade	203,439	30,352	14.9%	21,957	3,262	14.9%
Transportation and Utilities	52,954	11,311	21.4%	4,130	963	23.3%
Wholesale Trade	84,563	14,420	17.1%	4,929	846	17.2%
All	1,347,249	223,868	16.6%	139,743	24,021	17.2%

Source: OECD analysis based on QCEW data from the Oregon Employment Department and BLS*

*Some sector totals are affected by confidentiality restrictions due to the small size of employment in counties that make up the region.

Section 3: Regional Competitive Industries

- Of the 89 reportable (non-confidential data) 3-digit NAICS industries in the region, 52 met at least one of the competitiveness criteria.
- Employment in the competitive industries accounts for 71.6% of private employment in the region.
- Only two industries in the region met all three competitive criteria: Animal Production and Management Of Companies & Enterprises.
- The Agriculture & Forestry Support Activities industry has the highest employment concentration, which is more than 4 times the concentration of the state as a whole.
- 57.7% of the industries in the region met only one competitive criteria.

Table 8: Industries Meeting At least One of the Competitiveness Criteria (sorted by employment)*

NAICS	NAICS Description	Est.	Employment	Average Wage	LQ	Relative Wage	Differential Growth Rate	# of Criteria Met
722	Food Services And Drinking Places	804	12,241	\$12,896	0.99	107.9%	-1.3%	*
111	Crop Production	385	8,414	\$22,926	3.05	124.6%	-10.4%	**
561	Administrative And Support Services	518	8,173	\$22,360	0.88	103.9%	28.0%	**
621	Ambulatory Health Care Services	710	6,443	\$48,097	1.01	111.2%	-2.6%	*
311	Food Manufacturing	76	5,642	\$28,100	2.52	101.3%	14.5%	**
623	Nursing And Residential Care Facilities	250	5,620	\$20,698	1.47	111.1%	-2.3%	**
452	General Merchandise Stores	49	4,538	\$21,284	1.21	111.7%	11.3%	*
115	Agriculture And Forestry Support Activities	160	4,150	\$17,155	4.22	87.4%	56.4%	**
445	Food And Beverage Stores	229	4,055	\$20,599	1.07	107.7%	0.7%	*
321	Wood Product Manufacturing	71	3,658	\$35,603	1.12	104.4%	20.7%	**
813	Membership Associations And Organizations	541	3,556	\$19,601	1.26	103.2%	0.9%	**
611	Educational Services	131	3,340	\$31,363	1.42	129.5%	-11.0%	**
441	Motor Vehicle And Parts Dealers	198	3,078	\$38,849	1.11	108.7%	7.5%	*
522	Credit Intermediation And Related Activities	294	2,275	\$43,575	0.72	108.7%	15.5%	*
524	Insurance Carriers And Related Activities	302	2,219	\$47,746	0.88	108.4%	-0.8%	*
444	Building Material And Garden Supply Stores	110	1,843	\$29,155	1.15	110.6%	16.7%	*
237	Heavy And Civil Engineering Construction	144	1,751	\$52,273	1.50	119.7%	14.8%	**
339	Miscellaneous Manufacturing	62	1,535	\$47,514	1.82	144.3%	-5.0%	**
332	Fabricated Metal Product Manufacturing	110	1,533	\$40,044	0.91	114.0%	-19.7%	*
484	Truck Transportation	182	1,374	\$37,685	0.69	108.8%	0.8%	*
113	Forestry And Logging	62	1,204	\$47,786	1.56	135.1%	-0.3%	**
551	Management Of Companies And Enterprises	70	1,139	\$71,320	0.38	119.9%	22.3%	**
622	Hospitals	8	1,120	\$46,078	0.22	125.0%	24.6%	**
453	Miscellaneous Store Retailers	162	1,049	\$20,252	0.93	111.9%	5.4%	*
333	Machinery Manufacturing	43	1,039	\$43,475	0.86	93.3%	30.2%	*
451	Sporting Goods, Hobby, Book And Music Stores	92	1,036	\$15,925	0.99	102.0%	28.3%	**
312	Beverage And Tobacco Product Manufacturing	71	1,026	\$27,241	3.56	91.4%	49.0%	**
812	Personal And Laundry Services	191	1,011	\$19,199	0.80	101.0%	-13.1%	*

* Values that satisfy the following competitive criteria are shaded in grey: location quotient (L.Q.) greater than or equal to 1.25; relative average wage greater than 100%; and differential employment growth rate greater than or equal to 20%.

326	Plastics And Rubber Products Manufacturing	23	913	\$31,759	1.33	99.3%	44.7%	**
446	Health And Personal Care Stores	74	819	\$27,857	1.06	115.4%	2.2%	*
493	Warehousing And Storage	19	811	\$43,860	1.08	137.1%	4.7%	*
442	Furniture And Home Furnishings Stores	93	733	\$29,911	0.91	116.2%	17.1%	*
485	Transit And Ground Passenger Transportation	32	706	\$16,613	1.61	103.1%	7.3%	**
425	Electronic Markets And Agents And Brokers	264	688	\$59,515	0.55	96.9%	66.4%	*
517	Telecommunications	47	659	\$56,780	0.78	110.9%	-11.7%	*
443	Electronics And Appliance Stores	67	625	\$25,472	0.96	88.0%	30.1%	*
112	Animal Production	48	504	\$26,068	1.60	115.1%	623.2%	***
325	Chemical Manufacturing	27	387	\$49,178	1.02	106.4%	24.8%	**
221	Utilities	24	384	\$67,634	0.79	112.4%	8.2%	*
814	Private Households	451	384	\$12,238	0.95	89.7%	34.9%	*
562	Waste Management And Remediation Services	28	383	\$44,015	0.71	120.2%	-23.2%	*
315	Apparel Manufacturing	9	295	\$24,220	2.44	104.1%	9.9%	**
327	Nonmetallic Mineral Product Manufacturing	20	290	\$53,645	0.53	144.1%	-27.8%	*
492	Couriers And Messengers	21	249	\$35,180	0.36	123.1%	9.2%	*
512	Motion Picture And Sound Recording Industries	19	195	\$12,191	0.54	57.8%	40.5%	*
314	Textile Product Mills	17	194	\$24,451	1.74	103.2%	34.1%	***
532	Rental And Leasing Services	82	193	\$23,989	0.25	102.7%	17.4%	*
454	Nonstore Retailers	43	176	\$32,790	0.24	109.9%	-38.8%	*
212	Mining, Except Oil And Gas	22	141	\$42,817	0.70	117.9%	-29.6%	*
711	Performing Arts And Spectator Sports	34	124	\$13,030	0.30	28.2%	21.9%	*
999	Unclassified	69	79	\$26,463	1.14	68.0%	48.8%	*
518	Isps, Search Portals, And Data Processing	17	72	\$55,017	0.18	105.8%	117.0%	**

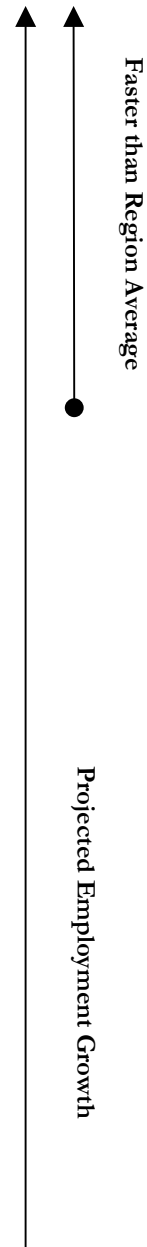
Source: OECD analysis based on QCEW data from the Oregon Employment Department and BLS

Competitive Industries: Employment Projections by Industry

- Of the competitive industries in the region, 42 are projected to grow between 2006 and 2016.
- 11 of the competitive industries are projected to grow faster than the regional average of 14.9%.
- The fastest growing competitive industry in the region is Ambulatory Health Care Services; it will grow 35.7% by 2016.
- Service industry businesses are the largest sector in the competitive industries that are projected to grow faster than the regional average.

Table 9: Competitive Industry Employment Growth Projections (sorted by % change)*

NAICS	Industry	2006	2016	Change	%Change
621	Ambulatory Health Care Services	6,466	8,773	2,307	35.7%
493	Warehousing And Storage	837	1,089	252	30.1%
622	Hospitals	5,070	6,581	1,511	29.8%
623	Nursing And Residential Care Facilities	5,626	7,193	1,567	27.9%
444	Building Material And Garden Supply Stores	1,848	2,251	403	21.8%
611	Educational Services	5,056	6,099	1,043	20.6%
561	Administrative And Support Services	8,234	9,931	1,697	20.6%
722	Food Services And Drinking Places	12,282	14,574	2,292	18.7%
442	Furniture And Home Furnishings Stores	736	873	137	18.6%
115	Agriculture And Forestry Support Activities	4,176	4,916	740	17.7%
518	Isp, Search Portals, And Data Processing	73	85	12	16.4%
562	Waste Management And Remediation Services	446	509	63	14.1%
522	Credit Intermediation And Related Activities	2,285	2,607	322	14.1%
453	Miscellaneous Store Retailers	1,058	1,207	149	14.1%
452	General Merchandise Stores	4,540	5,172	632	13.9%
111	Crop Production	8,480	9,616	1,136	13.4%
443	Electronics And Appliance Stores	635	718	83	13.1%
532	Rental And Leasing Services	628	709	81	12.9%
551	Management Of Companies And Enterprises	1,141	1,288	147	12.9%
813	Membership Associations And Organizations	3,555	4,012	457	12.9%
339	Miscellaneous Manufacturing	1,543	1,738	195	12.6%
492	Couriers And Messengers	254	286	32	12.6%
332	Fabricated Metal Product Manufacturing	1,544	1,738	194	12.6%
237	Heavy And Civil Engineering Construction	1,759	1,976	217	12.3%
711	Performing Arts And Spectator Sports	164	184	20	12.2%
512	Motion Picture And Sound Recording Industries	210	235	25	11.9%
441	Motor Vehicle And Parts Dealers	3,092	3,459	367	11.9%
812	Personal And Laundry Services	1,020	1,140	120	11.8%
425	Electronic Markets And Agents And Brokers	701	781	80	11.4%
326	Plastics And Rubber Products Manufacturing	1,108	1,228	120	10.8%
524	Insurance Carriers And Related Activities	2,323	2,569	246	10.6%
445	Food And Beverage Stores	4,062	4,479	417	10.3%
451	Sporting Goods, Hobby, Book And Music Stores	1,039	1,141	102	9.8%
312	Beverage And Tobacco Product Manufacturing	1,035	1,125	90	8.7%

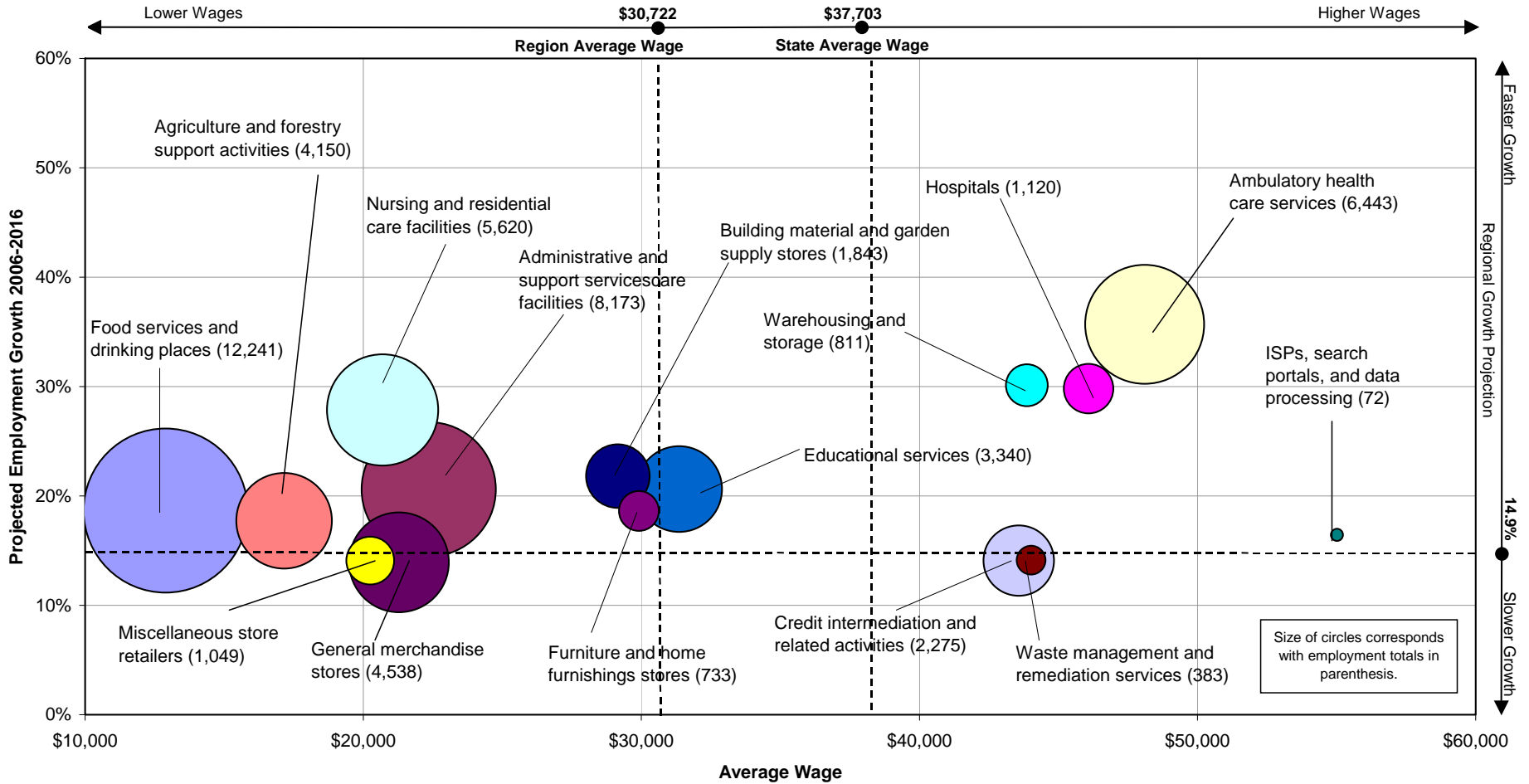


485	Transit And Ground Passenger Transportation	709	768	59	8.3%
446	Health And Personal Care Stores	821	875	54	6.6%
484	Truck Transportation	1,402	1,489	87	6.2%
517	Telecommunications	656	686	30	4.6%
333	Machinery Manufacturing	1,041	1,071	30	2.9%
325	Chemical Manufacturing	436	446	10	2.3%
221	Utilities	385	393	8	2.1%
311	Food Manufacturing	5,646	5,737	91	1.6%
315	Apparel Manufacturing	295	295	0	0.0%
321	Wood Product Manufacturing	3,663	3,453	-210	-5.7%
113	Forestry And Logging	1,208	1,130	-78	-6.5%
314	Textile Product Mills	197	179	-18	-9.1%
454	Nonstore Retailers	186	165	-21	-11.3%
112	Animal Production	N/A	N/A	N/A	N/A
101	Goods-Producing	N/A	N/A	N/A	N/A
212	Mining, Except Oil And Gas	N/A	N/A	N/A	N/A
327	Nonmetallic Mineral Product Manufacturing	N/A	N/A	N/A	N/A
814	Private Households	N/A	N/A	N/A	N/A
999	Unclassified	N/A	N/A	N/A	N/A
N/A	Region Private Sector Growth	146,660	168,574	21,914	14.9%

Source: OECD analysis based on CES data from the Oregon Employment Department

* Employment totals in Table 8 vary from those in Tables 9, and 10 because they are from different data sources. Table 8 uses covered employment (gathered from firms that pay unemployment insurance) from the Quarterly Census of Employment (QCEW) and Wages. The employment projections in Table 9 and 10 are based on Current Employment Statistics (CES) that include both covered and uncovered employment.

Top 15 Regionally Competitive Industries



Appendix I: Company Moves to Region

Company	Industry	Destination County	Origin State	Origin City	Move Year	Move Emp
Tyco Printed Circuit Group	Electronic, Elctrcal Eqpmnt & Cmpnts, Except Computer Eqpmnt	Polk	CA	Alameda	2002	280
Dental Components Inc	Mesr/Anlyz/Cntrl Instrmnts; Photo/Med/Opt Gds; Watches/Clocks	Yamhill	NC	Mecklenburg	2002	230
May Trucking Company	Motor Freight Transportation	Marion	ID	Payette	1993	150
O B Sports Inc	Amusement and Recreation Services	Marion	NV	Clark	1995	75
Canned Foods	Food Stores	Yamhill	CA	Humboldt	1991	60
Bruce Custom Farming	Agricultural Services	Marion	CA	Kern	1990	30
Tri-River Chemical Company	Wholesale Trade - Nondurable Goods	Marion	WA	Franklin	2001	30
Stanco Incorporated	Construction - Special Trade Contractors	Marion	NV	Clark	2003	26
Marquis Corp	Miscellaneous Manufacturing Industries	Polk	PA	York	1996	25
Siltec Corporation	Electronic, Elctrcal Eqpmnt & Cmpnts, Except Computer Eqpmnt	Marion	CA	San Mateo	1993	20
Complex Management Group Inc	Electric, Gas and Sanitary Services	Marion	CA	Riverside	2000	20
Creme De La Creme	Wholesale Trade - Nondurable Goods	Marion	AK	Anchorage	2002	18
Amg Media Inc	Printing, Publishing and Allied Industries	Marion	CA	Santa Clara	1997	17
Deepwood Development Corp	Lumber and Wood Products, Except Furniture	Marion	MT	Gallatin	1996	16
S O S Transportation Inc	Motor Freight Transportation	Yamhill	CA	San Francisco	2000	15
Park Ave Restaurant	Eating and Drinking Places	Yamhill	WA	Stevens	2004	15
Precision Coil Winding	Primary Metal Industries	Marion	WA	Whatcom	1990	14
Northwest Energetic Svcs Llc	Wholesale Trade - Nondurable Goods	Yamhill	WA	Lewis	2002	14
William Henry Knives Inc	Fabricated Metal Products, Except Machinery & Transportation Equipment	Yamhill	CA	Santa Cruz	2004	13
Saber Consulting Inc	Business Services	Marion	IL	DuPage	2003	12
Target Group Inc	Printing, Publishing and Allied Industries	Yamhill	CA	Los Angeles	2004	11
Capstone Packaging Inc	Wholesale Trade - Nondurable Goods	Marion	WA	King	1997	11
Kilmartin Patrick	Home Furniture, Furnishings and Equipment Stores	Marion	CA	Ventura	1995	10
Kovos Inc	Eating and Drinking Places	Marion	ID	Ada	2004	10
Tropicare Inc	Miscellaneous Manufacturing Industries	Marion	CA	Orange	1995	9
Brown Paul	Building Construction - General Contractors & Operative Builders	Marion	CA	Sacramento	1997	9
K C Rountree Tire Center Inc	Automotive Dealers and Gasoline Service Stations	Yamhill	ID	Valley	2003	9
Rockport Store 151	Apparel and Accessory Stores	Marion	MA	Norfolk	2002	9
Cornerstone Baptist Church	Educational Services	Yamhill	CA	Los Angeles	2003	8
Power Equipment Systems Inc	Automotive Dealers and Gasoline Service Stations	Marion	WA	King	1995	8
Pacific Coast Avionics Corp	Miscellaneous Retail	Marion	WA	King	1997	8
Sawtooth Caulking Inc	Construction - Special Trade Contractors	Yamhill	ID	Ada	2002	7
Meldisco K-M Of Portland Rd Ne	Apparel and Accessory Stores	Marion	NJ	Bergen	2000	7
Vocations Unlimited Inc	Educational Services	Marion	AZ	Yavapai	1994	6
Williams Carla	Wholesale Trade - Durable Goods	Marion	CA	San Joaquin	1999	6
Churchill Enterprises Inc	Miscellaneous Retail	Marion	CA	San Mateo	1998	6
American Colony Insurance	Insurance Agents, Brokers and Service	Marion	CA	Siskiyou	1992	6
Voyager Components	Wholesale Trade - Durable Goods	Marion	CA	Orange	1999	6
Bayshore Snax Sales	Miscellaneous Retail	Polk	CA	Santa Clara	2004	6
George G Richardson Md	Health Services	Marion	MI	Iosco	1991	6
Panda Truck Service	Motor Freight Transportation	Marion	WA	Clark	1996	6
Sports Enterprises Inc	Amusement and Recreation Services	Marion	WA	Whatcom	1997	6
First Health Strategies Inc	Insurance Agents, Brokers and Service	Marion	WA	King	1998	6

Griffon Consulting Group	Business Services	Marion	AZ	Pima	2003	5
Firstmark	Real Estate	Marion	CA	Del Norte	2000	5
Computer Management Services	Business Services	Marion	CA	San Diego	1991	5
Treated Pole Builders Inc	Building Construction - General Contractors & Operative Builders	Marion	CA	San Bernardino	2004	5
Wybenga Dairy	Agricultural Production - Livestock and Animal Specialties	Marion	CA	San Bernardino	1992	5
Pfohl Michelle Patricia	Miscellaneous Retail	Marion	CA	San Diego	2004	5
J & T Watertrucks	Agricultural Services	Marion	CA	Riverside	2002	5
Coleman Randy	Construction - Special Trade Contractors	Yamhill	CA	Orange	2004	5
Darby Grocery	Food Stores	Yamhill	CA	Del Norte	1999	5
Zzyzx	Wholesale Trade - Durable Goods	Yamhill	CA	Los Angeles	1992	5
Black Swan Associates	Home Furniture, Furnishings and Equipment Stores	Yamhill	MD	Montgomery	1992	5
N Squared Computing	Business Services	Marion	TX	Dallas	1995	5
Consumers Choice Pos Inc	Wholesale Trade - Durable Goods	Marion	WA	Whatcom	2003	5
J & J Amusements Inc	Automotive Dealers and Gasoline Service Stations	Marion	CA	Orange	1994	4
Life Air Center	Wholesale Trade - Durable Goods	Marion	CA	Los Angeles	2002	4
Jcs Marketing Inc	Engineering, Accounting, Research, Management & Related Svcs	Marion	CA	Alameda	1997	4
Laurine Brad	Eating and Drinking Places	Marion	CA	Santa Clara	2002	4
Classic Buicks Inc	Miscellaneous Retail	Polk	CA	San Bernardino	2002	4
Command Technology Corporation	Business Services	Yamhill	CA	Alameda	2001	4
Wycom Corporation Inc	Wholesale Trade - Durable Goods	Yamhill	CA	Nevada	1994	4
Bradley Peter C Dds	Health Services	Marion	IA	Webster	2003	4
Trust Student Loans	Nondepository Credit Institutions	Marion	ID	Ada	1991	4
Kids Club	Social Services	Polk	ID	Twin Falls	1995	4
Nurturing Center	Social Services	Yamhill	IL	McHenry	1990	4
Teds Jewelry	Miscellaneous Retail	Marion	MO	Laclede	1990	4
Imex America Corp	Wholesale Trade - Nondurable Goods	Marion	NJ	Bergen	2003	4
Dealers Express Services Inc	Motor Freight Transportation	Yamhill	NV	Nye	2002	4
Barnett Norman L & Co Inc	Security & Commodity Brokers, Dealers, Exchanges & Services	Yamhill	RI	Providence	1993	4
Youth With A Mission Inc	Membership Organizations	Marion	WA	King	1999	4
Aurora Towing Inc	Automotive Repair, Services and Parking	Polk	AK	Anchorage	2001	3
Stanford Electronics Corp	Industrial and Commercial Machinery and Computer Equipment	Marion	CA	San Diego	1990	3
Double J Contractors	Building Construction - General Contractors & Operative Builders	Marion	CA	Orange	1991	3
Internet & Sateelite Solutions	Electronic, Elctrel Eqpmnt & Cmpnts, Excpt Computer Eqpmnt	Marion	CA	San Diego	2004	3
D&D Engraving	Miscellaneous Retail	Marion	CA	Ventura	1990	3
West Coast Splicing Supply	Construction - Special Trade Contractors	Marion	CA	Riverside	1996	3
Fulenwider Burl	Construction - Special Trade Contractors	Polk	CA	Placer	1996	3
Dse Enterprises Inc	Fabricated Metal Products, Except Machinery & Transportation Equipment	Polk	CA	Los Angeles	2001	3
Draperies Ltd Southern Cal	Home Furniture, Furnishings and Equipment Stores	Polk	CA	Riverside	1991	3
Inland Computer Graphics	Miscellaneous Retail	Polk	CA	San Bernardino	1991	3
Techtonics	Miscellaneous Retail	Yamhill	CA	Riverside	1992	3
Audio Hearing Aid Center	Health Services	Yamhill	CA	San Bernardino	1994	3
Thomas L Fajardo	Business Services	Marion	CO	Weld	2002	3

Everything Chocolate	Food Stores	Yamhill	CO	Arapahoe	1991	3
Upholstery By Shirley	Miscellaneous Repair Services	Marion	ID	Gem	2002	3
Radspinner Wendy	Business Services	Marion	ID	Canyon	2001	3
East Boise Friends Church	Membership Organizations	Yamhill	ID	Ada	1990	3
Yacks Distributing	Wholesale Trade - Nondurable Goods	Yamhill	ID	Ada	1993	3
First Books Inc	Printing, Publishing and Allied Industries	Marion	IL	Cook	2000	3
Barnes Farms Inc	Agricultural Production - Livestock and Animal Specialties	Polk	IN	Carroll	2002	3
Horsehead Lake Campgrounds Inc	Hotels, Rooming Houses, Camps, and Other Lodging Places	Marion	MI	Mecosta	2004	3
Douglas Manor Apartments Llc	Real Estate	Polk	MN	Redwood	2002	3
Village Missions	Membership Organizations	Polk	MO	Jackson	1992	3
Med Link Services	Wholesale Trade - Durable Goods	Marion	MT	Ravalli	2003	3
Miller Neil R Co	Business Services	Polk	MT	Missoula	1991	3
Akins Plus	Building Materials, Hrdwr, Garden Supply & Mobile Home Deals	Marion	NM	Catron	1999	3
Riley Cyd Advertising Art	Business Services	Yamhill	NM	Bernalillo	1994	3
Seidel Korinn Dr	Health Services	Yamhill	OK	Tulsa	2002	3
Timemark Inc	Mesr/Anlyz/Cntrl Instrmnts; Photo/Med/Opt Gds; Watches/Clocks	Marion	PA	Allegheny	1994	3
Siding Direct	Construction - Special Trade Contractors	Marion	PA	Lebanon	2004	3
General Parts Inc	Automotive Dealers and Gasoline Service Stations	Polk	TX	Dallas	2001	3
Albany General Store	Food Stores	Yamhill	VT	Orleans	2004	3
National Food Sales Inc	Wholesale Trade - Nondurable Goods	Marion	WA	King	1994	3
Cleanery Of Oregon Inc	Personal Services	Marion	WA	Clark	1990	3
Gourmet Food Marketing	Wholesale Trade - Nondurable Goods	Marion	WA	King	1991	3
South Pacific Fuel	Automotive Dealers and Gasoline Service Stations	Marion	WA	Cowlitz	2003	3
Guides Fly Shop	Miscellaneous Retail	Marion	WA	Whatcom	2004	3
Health Wise Nutrition Center	Food Stores	Polk	WA	Grant	2002	3
Healthwise Nutrition Center	Food Stores	Polk	WA	Grant	2002	3
Lekkerkerker John & Gloria	Agricultural Production - Livestock and Animal Specialties	Polk	WA	King	1992	3
Schroeder Haus Kennel	Business Services	Yamhill	WA	Clark	2004	3
Heifetz Halle Consulting Grou	Engineering, Accounting, Research, Management & Related Svcs	Yamhill	WA	Thurston	2001	3
13Th Ave Music	Home Furniture, Furnishings and Equipment Stores	Yamhill	WA	Cowlitz	2002	3
Coulter James A	Legal Services	Marion	WY	Fremont	2003	3
Haug Mark	Home Furniture, Furnishings and Equipment Stores	Polk	WY	Natrona	2003	3
Mc Callen Construction	Heavy Construction, Except Building Construction - Contractors	Yamhill	AK	Prince of Wales-Outer Ketchikan (CA)	2003	2
Valley Indoor Control Systems	Construction - Special Trade Contractors	Marion	AZ	Maricopa	2003	2
J & J Books	Printing, Publishing and Allied Industries	Marion	CA	Nevada	2002	2
Sloan Realty Group Inc	Real Estate	Marion	CA	Contra Costa	2002	2
Castos Cleaning Care	Business Services	Marion	CA	Santa Clara	2004	2
Meyer Merlin	Building Construction - General Contractors & Operative Builders	Marion	CA	Riverside	1990	2
Integrated Consulting	Business Services	Marion	CA	Sonoma	2001	2
Jerrys Bs Sports & More	Miscellaneous Manufacturing Industries	Marion	CA	Orange	2004	2
Newlands Industries Inc	Miscellaneous Retail	Marion	CA	Los Angeles	1991	2
Goss Enterprises	Rubber and Miscellaneous Plastic Products	Marion	CA	San Mateo	2001	2

Brown Sam Industries Inc	Mesr/Anlyz/Cntrl Instrmnts; Photo/Med/Opt Gds; Watches/Clocks	Marion	CA	Santa Clara	1992	2
Sellers Choice Auction Firm	Business Services	Polk	CA	San Diego	2004	2
Friedrich Karl And Gloria	Holding and Other Investment Offices	Polk	CA	Ventura	1992	2
Promotion Associates Inc	Engineering, Accounting, Research, Management & Related Svcs	Yamhill	CA	Los Angeles	2004	2
Riverbend Landfill Co	Electric, Gas and Sanitary Services	Yamhill	CA	Marin	1994	2
K I R Associates	Miscellaneous Manufacturing Industries	Yamhill	CA	Alameda	1994	2
Baileys Lock & Key	Miscellaneous Repair Services	Yamhill	CA	Los Angeles	1993	2
Semex Usa West	Wholesale Trade - Nondurable Goods	Yamhill	CA	Tulare	1995	2
Law Offices Of Richard B Bloss	Legal Services	Yamhill	CA	Santa Clara	2004	2
Adamotive	Automotive Repair, Services and Parking	Yamhill	CA	Riverside	2004	2
Elk Country Plumbing & Heating	Construction - Special Trade Contractors	Marion	CO	Eagle	2003	2
Lonetree Steel Supply Inc	Wholesale Trade - Durable Goods	Marion	CO	Jefferson	1994	2
Mountain High Potato And Onion	Wholesale Trade - Nondurable Goods	Marion	CO	Alamosa	1994	2
Digest Group Publications	Printing, Publishing and Allied Industries	Marion	ID	Ada	1992	2
Hardin Transport	Transportation Services	Polk	ID	Gem	2004	2
Sunny Transport Inc	Transportation Services	Marion	IN	Lagrange	2003	2
Jerrys Tire Company	Automotive Dealers and Gasoline Service Stations	Polk	KS	Labette	2002	2
Rodden Heat Air Cond Monr	Construction - Special Trade Contractors	Polk	LA	Ouachita	2003	2
K&S Distributors	Wholesale Trade - Nondurable Goods	Marion	MI	Calhoun	2003	2
Murray Frank C	Lumber and Wood Products, Except Furniture	Polk	MT	Mineral	2003	2
Campbell Transportation	Transportation Services	Polk	NC	Onslow	2004	2
Barker David Farms	Agricultural Production - Crops	Yamhill	NC	Robeson	1990	2
J Cs Restaurant	Eating and Drinking Places	Marion	ND	Walsh	2001	2
Chasson Jewelers	Miscellaneous Retail	Marion	NJ	Bergen	1991	2
Michael W Current	Real Estate	Marion	OH	Lucas	2003	2
Team Staffing For Health Profe	Business Services	Yamhill	TX	Tarrant	2003	2
Camelot Bed & Breakfast	Hotels, Rooming Houses, Camps, and Other Lodging Places	Yamhill	TX	Limestone	2002	2
Vorachek Mary A Md	Health Services	Polk	VA	Alexandria (city)	2003	2
West Branch Corporation	Building Construction - General Contractors & Operative Builders	Yamhill	VA	Chesterfield	1992	2
Glimmering	Miscellaneous Retail	Marion	WA	Chelan	2004	2
Timberview Village	Real Estate	Marion	WA	Clark	2001	2
Fox Rv Park	Hotels, Rooming Houses, Camps, and Other Lodging Places	Marion	WA	Cowlitz	2001	2
Cjs Construction Services	Building Construction - General Contractors & Operative Builders	Marion	WA	King	2004	2
Contemporary Design	Business Services	Yamhill	WA	Skagit	2004	2
Kempf Melvin Frank	Agricultural Production - Crops	Yamhill	WA	Kittitas	2002	2
Bruce Enterprises Inc	Business Services	Yamhill	WA	Thurston	2004	2
Gekco Labs	Electronic, Elctrel Eqpmnt & Cmpnts, Excp Computer Eqpmnt	Yamhill	WA	King	2003	2
Flies By Ilene	Miscellaneous Manufacturing Industries	Marion	AK	Anchorage	2004	1
Inkbottle Media Arts	Business Services	Yamhill	AR	Faulkner	2004	1
Computer Disc Supply	Business Services	Marion	AZ	Pinal	2002	1
Lemon Automotive Repair	Automotive Repair, Services and Parking	Marion	AZ	Coconino	2004	1
Advance Business Forms Inc	Printing, Publishing and Allied Industries	Marion	AZ	Pima	2004	1
Austin It Group	Business Services	Marion	CA	San Francisco	2003	1
Coffey Computer Consulting	Business Services	Marion	CA	Alameda	2001	1

Hart Consulting Hc Studio	Business Services	Marion	CA	Santa Clara	2000	1
Zeta Enterprise	Business Services	Marion	CA	Fresno	2003	1
Nissen Donn	Wholesale Trade - Nondurable Goods	Marion	CA	Marin	1990	1
Szukalski Casey	Building Construction - General Contractors & Operative Builders	Marion	CA	Los Angeles	1991	1
De Good Glenn	Construction - Special Trade Contractors	Marion	CA	Orange	1994	1
Wilkins Hobby	Miscellaneous Retail	Marion	CA	Kern	2004	1
Residential Maint Cnstr Svcs	Building Construction - General Contractors & Operative Builders	Marion	CA	Monterey	1991	1
International Air Svc Co Ltd	Electronic, Elctrc Eqpmt & Cmpnts, Excpt Computer Eqpmt	Marion	CA	Placer	1993	1
Darlene Assembly Co	Stone, Clay, Glass, and Concrete Products	Marion	CA	San Bernardino	1991	1
Western Fire Chiefs Assn	Membership Organizations	Marion	CA	San Diego	2003	1
Trent Brenton C	Miscellaneous Repair Services	Marion	CA	Los Angeles	1997	1
Fox Robert	Miscellaneous Repair Services	Marion	CA	Merced	2004	1
Stone Vincent	Services, Not Elsewhere Classified	Marion	CA	Marin	2003	1
John Yount Md	Business Services	Polk	CA	Santa Barbara	2003	1
Mission Mold & Machine	Industrial and Commercial Machinery and Computer Equipment	Polk	CA	Ventura	1990	1
Cheatums Old Western Sadd	Miscellaneous Repair Services	Polk	CA	San Mateo	2004	1
Gallagher Kathy Interiors	Business Services	Polk	CA	Orange	2002	1
Channel Islands Software Inc	Business Services	Polk	CA	Tulare	2002	1
Kolbenschlag Aviation Ser	Engineering, Accounting, Research, Management & Related Svcs	Polk	CA	Alameda	1996	1
Antares Inc	Business Services	Polk	CA	Santa Clara	1998	1
Mahoney Robert & Assoc	Insurance Agents, Brokers and Service	Polk	CA	Los Angeles	2003	1
Gamble John V	Engineering, Accounting, Research, Management & Related Svcs	Yamhill	CA	Contra Costa	2001	1
Minor Carleen R	Educational Services	Yamhill	CA	Santa Clara	2000	1
Gearhead Co	Automotive Repair, Services and Parking	Yamhill	CA	Butte	2002	1
Parts Obsolete	Automotive Dealers and Gasoline Service Stations	Yamhill	CA	Orange	1993	1
Ferro And Associates	Engineering, Accounting, Research, Management & Related Svcs	Yamhill	CA	Santa Clara	2002	1
Paul Dramis Painting	Construction - Special Trade Contractors	Yamhill	CA	Los Angeles	2004	1
Pacific Scene Landscaping	Agricultural Services	Yamhill	CA	San Diego	1992	1
Thompson John Microscopes	Miscellaneous Repair Services	Yamhill	CA	Stanislaus	1991	1
Loom & Essence	Miscellaneous Retail	Yamhill	CA	Monterey	2004	1
Discount Hauling	Motor Freight Transportation	Yamhill	CA	Los Angeles	2001	1
Stampammers	Miscellaneous Retail	Marion	CO	La Plata	2001	1
Alpine Trucking	Motor Freight Transportation	Marion	CO	Pueblo	1999	1
Coalition Creative Denver	Business Services	Marion	CO	Arapahoe	2003	1
Eckdahl Family Landscaping	Agricultural Services	Yamhill	CO	Boulder	2003	1
Hjp Consulting Inc	Engineering, Accounting, Research, Management & Related Svcs	Yamhill	FL	Orange	2004	1
Hughes Harmon E	Agricultural Production - Crops	Marion	ID	Canyon	2003	1
Douglas Homes	Building Construction - General Contractors & Operative Builders	Polk	ID	Minidoka	2003	1
Boise Auto Sales	Automotive Dealers and Gasoline Service Stations	Polk	ID	Ada	1990	1
Harris Amy L	Educational Services	Marion	IL	Peoria	2003	1
Managing Total Proform Inc	Engineering, Accounting, Research, Management & Related Svcs	Marion	IL	Jackson	1997	1
American Agri-Women	Membership Organizations	Marion	KS	Sherman	2001	1

Murphy S Chmny Frplc Inc	Business Services	Marion	MI	Kent	2004	1
Eagle Reporting Services	Insurance Agents, Brokers and Service	Marion	MN	Hennepin	2004	1
Rod Harkins Music	Services, Not Elsewhere Classified	Marion	MS	Forrest	2003	1
Whitetail Framing	Miscellaneous Repair Services	Marion	MT	Powell	2003	1
Designsmith Graphics	Business Services	Marion	MT	Flathead	1992	1
Allen Systems	Wholesale Trade - Durable Goods	Yamhill	NC	Mecklenburg	2004	1
C Ws Mobile Repair	Automotive Repair, Services and Parking	Marion	NM	Valencia	1990	1
Kouns Key Realty	Real Estate	Marion	OH	Lawrence	1999	1
York Manufacturing	Building Matrials, Hrdwr, Garden Supply & Mobile Home Deals	Marion	OK	Pottawatomie	2003	1
Stanton Family Associates	Business Services	Marion	PA	Montgomery	2003	1
Martin Julie Warren Sculptor	Stone, Clay, Glass, and Concrete Products	Polk	TN	Knox	2002	1
Victory Dental Studio	Health Services	Polk	TX	Travis	2004	1
Heritage Landscaping Inc	Agricultural Services	Marion	UT	Utah	2004	1
Civilux Incorporated	Health Services	Marion	UT	Davis	2002	1
Nutsch Wayne	Engineering, Accounting, Research, Management & Related Svcs	Marion	VA	Fairfax	2000	1
Rawie Real Estate Inc	Real Estate	Marion	WA	Pierce	2001	1
Cascade Peripheral Inc	Engineering, Accounting, Research, Management & Related Svcs	Marion	WA	Clark	2003	1
Your Expressions Designed With	Business Services	Marion	WA	Snohomish	2003	1
Bryannas Treasure Box	Miscellaneous Retail	Marion	WA	King	2003	1
Pace Investment Enterprises	Automotive Repair, Services and Parking	Marion	WA	Clark	1994	1
Homes By David	Building Construction - General Contractors & Operative Builders	Marion	WA	King	1993	1
Kuhn Brothers Trucking	Motor Freight Transportation	Marion	WA	King	2003	1
Polynesian World	Real Estate	Marion	WA	Snohomish	2002	1
Naomi Thein Licensed Massage T	Personal Services	Marion	WA	Grays Harbor	2002	1
Myers Chloe	Engineering, Accounting, Research, Management & Related Svcs	Marion	WA	Clark	2004	1
Guideacom International	Business Services	Marion	WA	Whatcom	2004	1
Pac Service	Miscellaneous Repair Services	Marion	WA	Clark	1994	1
Northwest Horse Trader	Printing, Publishing and Allied Industries	Marion	WA	Pierce	1996	1
Elwell Carol P	Health Services	Marion	WA	Snohomish	2002	1
Starlight Video	Motion Pictures	Marion	WA	Ferry	1999	1
Research North	Engineering, Accounting, Research, Management & Related Svcs	Marion	WA	Grays Harbor	2000	1
Retail Software Co	Wholesale Trade - Durable Goods	Marion	WA	Snohomish	1999	1
Hifly North America Inc	Wholesale Trade - Durable Goods	Marion	WA	Klickitat	1997	1
Boone Charles W	Construction - Special Trade Contractors	Marion	WA	Snohomish	2001	1
Sayers William Lee	Nonclassifiable Establishments	Polk	WA	Cowlitz	2002	1
Fowlers Frelance Creatio	Services, Not Elsewhere Classified	Polk	WA	Pierce	2003	1
Berry Companies Inc	Wholesale Trade - Durable Goods	Yamhill	WA	Mason	2000	1
Compass Builders Llc	Building Construction - General Contractors & Operative Builders	Yamhill	WA	Clark	2003	1
Home & Heart Accents	Petroleum Refining and Related Industries	Yamhill	WA	Pierce	2002	1
Watson Custom Construction	Building Construction - General Contractors & Operative Builders	Yamhill	WA	Pierce	2004	1
Henry George D	Construction - Special Trade Contractors	Yamhill	WA	Stevens	2004	1
Clark Dave J	Construction - Special Trade Contractors	Yamhill	WA	Walla Walla	2002	1
Smithrud Carolyn	Business Services	Yamhill	WA	Franklin	1998	1

Source: OECD analysis using National Establishment Time Series Database (Wall and Associates)

Appendix II: Company Moves from Region

Company	Industry	Origin County	Destination State	Move Year	Move Emp
O B Sports Llc	Amusement and Recreation Services	Marion	WA	1998	550
Ramirez David Farms	Agricultural Services	Marion	TX	2002	200
May Trucking Company	Motor Freight Transportation	Marion	ID	1993	120
Dental Components Inc	Mesr/Anlyz/Cntrl Instrmnts; Photo/Med/Opt Gds; Watches/Clocks	Yamhill	NC	2002	90
Microwave Tower Service Inc	Heavy Construction, Except Building Construction - Contractors	Marion	CT	2000	65
L G H Trucking Inc	Motor Freight Transportation	Marion	WA	2001	50
Gulick Trucking Inc	Motor Freight Transportation	Marion	WA	1996	40
Bunch Woodworking & Repair	Building Construction - General Contractors & Operative Builders	Marion	UT	1998	38
J Bs Big Boy Restaurant	Eating and Drinking Places	Marion	UT	1992	35
American Mch & Rollform Tech	Industrial and Commercial Machinery and Computer Equipment	Marion	KS	2002	30
Jadent Inc	Business Services	Marion	WA	1999	30
Nascom Inc	Electronic, Elctrl Eqmmt & Cmpnts, Excpt Computer Eqmmt	Yamhill	WA	2003	30
Rouse Salem Centre Management	Real Estate	Marion	MD	1994	24
Douthit Logging Inc	Lumber and Wood Products, Except Furniture	Marion	MT	1995	20
Vocations Unlimited Inc	Educational Services	Marion	AZ	1997	17
Silver Eagle Company	Motor Freight Transportation	Marion	WA	1994	17
Dondale House	Eating and Drinking Places	Marion	NV	1990	16
Casino Software Corp Of Amer	Business Services	Marion	NV	1997	15
Ntsi Corporation	Social Services	Marion	NY	1996	15
Lightning Powder Co Inc	Miscellaneous Manufacturing Industries	Marion	FL	2002	14
Motel 6 Operating L P	Hotels, Rooming Houses, Camps, and Other Lodging Places	Marion	MN	1993	12
Precision Coil Winding	Primary Metal Industries	Marion	MO	1993	11
Complex Management Group	Electric, Gas and Sanitary Services	Marion	CA	2000	10
Es-O-En Corp	Eating and Drinking Places	Marion	ID	1999	10
Werco Industries Inc	Building Matrials, Hrdwr, Garden Supply & Mobile Home Deals	Marion	MT	1992	10
Design/3000 Inc	Business Services	Marion	NV	2001	10
Pro-Start Inc	Electronic, Elctrl Eqmmt & Cmpnts, Excpt Computer Eqmmt	Marion	OH	1993	10
Informa Lan Systems Inc	Business Services	Yamhill	MA	1995	9
C E M S Inc	Heavy Construction, Except Building Construction - Contractors	Marion	WA	1992	8
Vision Oil Inc	Automotive Repair, Services and Parking	Marion	WA	1993	8
Placek Darr Inc	Construction - Special Trade Contractors	Yamhill	TX	2003	7
Agape Inc	Social Services	Marion	WA	2001	7
Sign Enhancers Inc	Motion Pictures	Marion	CA	1999	6
Heroic Path Inc	Business Services	Yamhill	CA	2002	6
Excellence In Dentistry Inc	Printing, Publishing and Allied Industries	Marion	IN	1997	6
State Farm Insurance Companies	Depository Institutions	Marion	WA	2001	6
Lpe Usa Inc	Fabricated Metal Products, Except Machinery & Transportation Equipment	Marion	CA	2000	5
D B E Inc	Business Services	Marion	CA	1992	5
Studer Farms	Agricultural Production - Crops	Marion	CA	1998	5
Taylor Vickie S Mortgage	Nondepository Credit Institutions	Yamhill	CA	2000	5
Deepwood Development Corp	Lumber and Wood Products, Except Furniture	Marion	MT	1996	5
Diamond Outlet The Inc	Miscellaneous Retail	Marion	NV	1999	5
All Star Carpet Cleaning	Personal Services	Yamhill	UT	1999	5
Eckley And Associates Pc	Legal Services	Marion	AZ	1991	4
Excel Education Centers Inc	Educational Services	Marion	AZ	1997	4
United Slag Processing Co	Fishing, Hunting, and Trapping	Yamhill	AZ	1993	4
Rc Computer & Graphics	Business Services	Yamhill	AZ	2003	4
Willamette River Organics	Agricultural Production - Crops	Yamhill	CA	2002	4

Managing Total Performance Inc	Engineering, Accounting, Research, Management & Related Svcs	Marion	IL	1999	4
Weisensee Ranch The Inc	Forestry	Polk	IL	1992	4
Robinson Bill	Construction - Special Trade Contractors	Yamhill	LA	2002	4
Lpe North America Inc	Fabricated Metal Products, Except Machinery & Transportation Equipment	Marion	TX	2003	4
Vander Stoep Electric	Construction - Special Trade Contractors	Marion	TX	2004	4
Pace Investment Enterprises	Automotive Repair, Services and Parking	Marion	WA	1992	4
Valentine Surfacing Co	Heavy Construction, Except Building Construction - Contractors	Yamhill	WA	1992	4
Lighthouse Electric Llc	Construction - Special Trade Contractors	Marion	AZ	1999	3
Body & Soul Esthetic Retreat	Personal Services	Yamhill	AZ	1999	3
Richard Mahnke	Agricultural Services	Marion	CA	2002	3
Roger Smets Evangelistic	Membership Organizations	Marion	CA	2003	3
First Impression Auto Detail	Wholesale Trade - Durable Goods	Marion	CA	2003	3
Micro Model Engineering	Engineering, Accounting, Research, Management & Related Svcs	Marion	CA	1990	3
Lindcraft Inc	Furniture and Fixtures	Marion	CA	1996	3
Showcase Motor Co Inc	Automotive Dealers and Gasoline Service Stations	Yamhill	CA	2002	3
Perfect Touch	Personal Services	Marion	CO	2003	3
Hb Aviation Service	Engineering, Accounting, Research, Management & Related Svcs	Polk	CO	2004	3
Mccoey Foundation	Engineering, Accounting, Research, Management & Related Svcs	Yamhill	HI	2004	3
Bainbridge Enterprises Inc	Business Services	Polk	ID	1991	3
Marsh Island Lumber Llc	Wholesale Trade - Durable Goods	Marion	LA	2001	3
Cb Builders Inc	Building Construction - General Contractors & Operative Builders	Marion	MN	2004	3
Crosland Kenneth C	Construction - Special Trade Contractors	Yamhill	MT	1996	3
Eds Custom Fishing Rods	Miscellaneous Retail	Marion	NJ	2001	3
A Rebs Communications Inc	Health Services	Yamhill	NV	2001	3
Lannin Assoc Realty Inc	Real Estate	Yamhill	NV	2003	3
Law Offices Of Kent Gurud	Legal Services	Yamhill	NY	2002	3
Cci Logistics Llc	Transportation Services	Marion	SD	2001	3
Personal Mdication Hlth Record	Home Furniture, Furnishings and Equipment Stores	Marion	TX	2004	3
Fairway Western Inc	Holding and Other Investment Offices	Marion	WA	1995	3
Sundrops Gifts & Tearoom	Miscellaneous Retail	Marion	WA	2002	3
Western Textile Products	Apparel, Finished Products from Fabrics & Similar Materials	Marion	WA	1990	3
Loewen Group Inc	Personal Services	Marion	WA	1998	3
Daves Auto Repair	Automotive Repair, Services and Parking	Marion	WA	1995	3
Community Ministry Inc	Membership Organizations	Polk	WA	2003	3
Dallas Warehouse	Wholesale Trade - Nondurable Goods	Polk	WA	2001	3
Roberts Plumbing Heating & Ac	Construction - Special Trade Contractors	Polk	WA	2003	3
West Coast Gemstones Inc	Mining and Quarrying of Nonmetallic Minerals, Except Fuels	Yamhill	WA	1997	3
Ds Jewelry Plus	Miscellaneous Retail	Marion	AZ	2002	2
Healing Spring	Health Services	Marion	AZ	2003	2
Valley Senior Care	Health Services	Polk	AZ	2001	2
Brow Jim	Insurance Agents, Brokers and Service	Yamhill	AZ	2003	2
A & A Cycles	Automotive Dealers and Gasoline Service Stations	Marion	CA	2003	2
Music Advancement Company	Electronic, Elctrel Eqpmnt & Cmpnts, Excpt Computer Eqpmnt	Marion	CA	2004	2
Family Gutter Services Inc	Construction - Special Trade Contractors	Marion	CA	2004	2
Ritzi Rags	Apparel and Accessory Stores	Marion	CA	1990	2
Indian Hills Investment	Real Estate	Marion	CA	2004	2
Atp Enterprises Inc	Engineering, Accounting, Research, Management & Related Svcs	Marion	CA	2004	2
Leslie Gilbert T	Building Construction - General Contractors & Operative Builders	Marion	CA	2001	2
Northwest Visionary Builders	Building Construction - General Contractors & Operative Builders	Marion	CA	2002	2
Riverbend Landfill Co	Electric, Gas and Sanitary Services	Yamhill	CA	1993	2
Eller Transport Inc	Motor Freight Transportation	Yamhill	CA	2003	2

Pocket Computer System	Wholesale Trade - Durable Goods	Marion	CO	1997	2
Geovic Ltd	Services, Not Elsewhere Classified	Polk	CO	2003	2
Peterson Caroline Dc	Health Services	Marion	FL	2003	2
Rivenwood Vineyard	Agricultural Services	Yamhill	HI	2001	2
Mirror Image Pictures & More	Personal Services	Marion	ID	2003	2
Cari Farms Inc	Agricultural Production - Crops	Marion	ID	2004	2
Siesta Quarter Horses	Agricultural Production - Livestock and Animal Specialties	Polk	ID	1999	2
Shanks Bargain Garden	Miscellaneous Retail	Marion	KY	2003	2
Grand Island Service	Automotive Repair, Services and Parking	Yamhill	KY	2004	2
Smilie Veterinary Services	Wholesale Trade - Nondurable Goods	Marion	MD	2004	2
Kwikside Siding Corp	Construction - Special Trade Contractors	Marion	MN	2001	2
Mcwhorter Roger Eugene & Patr	Engineering, Accounting, Research, Management & Related Svcs	Marion	MO	2004	2
Js & Rb Corporation	Home Furniture, Furnishings and Equipment Stores	Polk	MO	1998	2
Altex Electric Inc	Construction - Special Trade Contractors	Marion	MT	2004	2
Friends Of Jim Hill	Membership Organizations	Marion	NC	2003	2
Oregon Auto Sales	Automotive Dealers and Gasoline Service Stations	Marion	NV	2004	2
Sandys Jewelry & Fashion	Miscellaneous Retail	Marion	NV	2001	2
Stutzman Transport	Motor Freight Transportation	Yamhill	OH	2004	2
B & J Transport	Transportation Services	Marion	OK	2003	2
Zook Construction	Heavy Construction, Except Building Construction - Contractors	Yamhill	PA	2002	2
D E K Enterprises Inc	Wholesale Trade - Durable Goods	Polk	SD	2002	2
Kolbenschlag Aviation Services	Engineering, Accounting, Research, Management & Related Svcs	Polk	UT	2000	2
Nationsbest Transportation Co	Transportation Services	Marion	WA	2003	2
Neon Trends	Mesr/Anlyz/Cntrl Instrmnts; Photo/Med/Opt Gds; Watches/Clocks	Marion	WA	1992	2
Freighter Travel Club	Printing, Publishing and Allied Industries	Marion	WA	1990	2
Columbia Construction	Construction - Special Trade Contractors	Marion	WA	1993	2
Aquatic Analysts	Health Services	Marion	WA	2004	2
Angel Hair & Heirlooms Ii	Furniture and Fixtures	Polk	WA	2002	2
Angel Hair & Heirlooms	Personal Services	Polk	WA	2002	2
Willamette Forest Systems Inc	Forestry	Polk	WA	1991	2
Northstar Trading Co	Wholesale Trade - Nondurable Goods	Polk	WA	2004	2
Diet Center	Personal Services	Polk	WA	2001	2
Mcknight Mary Ann	Agricultural Production - Livestock and Animal Specialties	Yamhill	WA	2004	2
Soundmedia Designs	Motion Pictures	Yamhill	WA	2003	2
Health Care Quality Assoc Inc	Health Services	Yamhill	WA	2004	2
Newberg Food Mart	Food Stores	Yamhill	WA	2004	2
Leggs Locksmith	Miscellaneous Repair Services	Yamhill	WA	1994	2
Martusheff House Cleaning	Business Services	Marion	AK	2003	1
Pacific Software International	Business Services	Marion	AZ	2001	1
Wellington Richard	Real Estate	Marion	AZ	2002	1
Evergreen Air Center Inc	Transportation by Air	Yamhill	AZ	2003	1
Graham Automation Inc	Engineering, Accounting, Research, Management & Related Svcs	Yamhill	AZ	2002	1
Roys Trains & Things	Miscellaneous Retail	Marion	CA	2004	1
A New View	Construction - Special Trade Contractors	Marion	CA	2004	1
Klassen Jake Maintenance	Construction - Special Trade Contractors	Marion	CA	2000	1
Olsen John Construction	Construction - Special Trade Contractors	Marion	CA	1990	1
Enright Studio	Engineering, Accounting, Research, Management & Related Svcs	Marion	CA	2003	1
Inscentives	Miscellaneous Retail	Marion	CA	2002	1
American Business Comm	Business Services	Marion	CA	2003	1
Kenny Elizabeth	Business Services	Marion	CA	2000	1
Caseytown	Miscellaneous Retail	Marion	CA	2004	1

Monday Don Concrete Cnstr	Construction - Special Trade Contractors	Marion	CA	1990	1
Smiths Presure Wash	Automotive Repair, Services and Parking	Marion	CA	1990	1
Ralph Steve Carpentry	Construction - Special Trade Contractors	Marion	CA	1990	1
Ogle Olin R	Agricultural Services	Marion	CA	2001	1
Cascade Carpet & Uphl Clrs	Personal Services	Marion	CA	1993	1
Headstuf Development	Engineering, Accounting, Research, Management & Related Svcs	Polk	CA	2001	1
Dons Graphics Signs	Miscellaneous Manufacturing Industries	Polk	CA	2004	1
Down To Earth Painting	Construction - Special Trade Contractors	Polk	CA	1990	1
Freeman Rick Construction	Building Construction - General Contractors & Operative Builders	Polk	CA	2002	1
George Jackie	Educational Services	Yamhill	CA	2000	1
Lucky Chimney Sweep	Business Services	Yamhill	CA	2004	1
Treasure Excursions	Wholesale Trade - Durable Goods	Yamhill	CO	1994	1
Williams Gary D Construction	Construction - Special Trade Contractors	Marion	FL	2003	1
Verns Home Repair Service	Building Construction - General Contractors & Operative Builders	Polk	FL	2003	1
Windle Richard	Personal Services	Yamhill	FL	2004	1
Berkey Robert	Construction - Special Trade Contractors	Marion	GA	2000	1
Classic Home Improvement Inc	Construction - Special Trade Contractors	Marion	GA	2003	1
Treasure House	Membership Organizations	Marion	ID	2003	1
Stayton Septic Service	Miscellaneous Repair Services	Marion	ID	2004	1
St Anns Service Organization	Services, Not Elsewhere Classified	Marion	ID	2003	1
United Fencing Inc	Construction - Special Trade Contractors	Yamhill	ID	2002	1
Horizon Business Forms Inc	Wholesale Trade - Nondurable Goods	Yamhill	ID	2004	1
Murphy S Chmny Frplc Inc	Business Services	Marion	MI	2003	1
Wood Craft Construction	Building Construction - General Contractors & Operative Builders	Marion	MN	2004	1
Lo Electric	Construction - Special Trade Contractors	Marion	MN	2002	1
Financial Retirement Planners	Insurance Agents, Brokers and Service	Marion	MN	1993	1
Convent Of Christ King	Membership Organizations	Marion	MO	2003	1
A & I Reforestation	Forestry	Marion	MT	1991	1
American International Univ	Engineering, Accounting, Research, Management & Related Svcs	Marion	NE	2003	1
David L Hutchinson Consulting	Business Services	Marion	NM	2002	1
B & W Shoe Service	Personal Services	Marion	NM	2004	1
Cole Construction	Building Construction - General Contractors & Operative Builders	Polk	NM	1994	1
Swept Wing Motels Inc	Hotels, Rooming Houses, Camps, and Other Lodging Places	Marion	NV	1995	1
Ron S Trucking	Motor Freight Transportation	Marion	NV	2004	1
Stover Ann	Agricultural Services	Marion	OH	2004	1
Arrg Enterprises	Business Services	Yamhill	OK	2003	1
Heathman Farm Inc	Agricultural Services	Marion	PA	2003	1
Scantron Corporation	Industrial and Commercial Machinery and Computer Equipment	Marion	SC	1993	1
Personnel Management Rsrc	Engineering, Accounting, Research, Management & Related Svcs	Marion	SD	2004	1
Aaron Witherspoon Stables	Amusement and Recreation Services	Marion	TN	2003	1
American Services	Business Services	Marion	TX	2003	1
Aquatune Water Injection Syste	Rubber and Miscellaneous Plastic Products	Marion	TX	2003	1
Bears Wood Inc	Business Services	Marion	VA	2004	1
Zwn Services	Business Services	Marion	VA	2004	1
Icenogle Steve	Construction - Special Trade Contractors	Marion	WA	2003	1
Sh Trucking	Motor Freight Transportation	Marion	WA	2000	1
Silverton Vacuums	Home Furniture, Furnishings and Equipment Stores	Marion	WA	2002	1
Axis Nt	Business Services	Marion	WA	2004	1
Network And Information Svcs	Services, Not Elsewhere Classified	Marion	WA	2003	1
Earth Shirts Inc	Printing, Publishing and Allied Industries	Marion	WA	2004	1
Camp 7 Entertainment	Amusement and Recreation Services	Marion	WA	2003	1

Spunky & Sparky Enterprises	Business Services	Marion	WA	2004	1
A-Able Pest Control Co Inc	Business Services	Marion	WA	1996	1
Kestner Michael D	Construction - Special Trade Contractors	Marion	WA	2001	1
Cramer Roger	Motor Freight Transportation	Marion	WA	2004	1
Ewert Tom Floor Covering	Construction - Special Trade Contractors	Polk	WA	2001	1
Silver Butterfly	Wholesale Trade - Durable Goods	Polk	WA	2004	1
Oregon Bark Baskets	Wholesale Trade - Nondurable Goods	Polk	WA	2001	1
Dogs Day Out	Agricultural Services	Yamhill	WA	2004	1
Northwest All Ford Swap M	Miscellaneous Retail	Yamhill	WA	2003	1
Kymmcomm	Business Services	Yamhill	WA	2004	1
Dj Records	Miscellaneous Retail	Yamhill	WA	2003	1
Concept Welding	Fabricated Metal Products, Except Machinery & Transportation Equipment	Yamhill	WA	1999	1
Rose Of Sharon	Miscellaneous Retail	Yamhill	WA	2000	1
Rostvold Ted	Agricultural Production - Crops	Marion	WI	2002	1
Bill Bennett Inspection	Electric, Gas and Sanitary Services	Marion	WI	2004	1
Ricks Graphics	Miscellaneous Manufacturing Industries	Yamhill	WI	2004	1
Andersen Architects	Engineering, Accounting, Research, Management & Related Svcs	Yamhill	WI	2003	1
Isselmann Jan Dc	Health Services	Marion	CA	1992	
Lost Springs Development Corp	General Merchandise Stores	Marion	ID	1993	
Accessories For Collectibles	Home Furniture, Furnishings and Equipment Stores	Polk	UT	1993	

Source: OECD analysis using National Establishment Time Series database (Wall and Associates)