

## **2015 PNMP IMCP Letters of Support**

**April 1, 2015**

### **Federal:**

United States Senator Maria Cantwell (WA)  
United States Senator Patty Murray (WA)  
United States Representative Peter DeFazio (OR)  
United States Representative Kurt Shradler (OR)  
USDA FS – Ron Saranich

### **State:**

Governor Kate Brown  
Oregon Legislature Leadership  
Senator Ann Rivers (WA)

### **Industry:**

9Wood  
CID Bio-Science  
Forrest Technical Coatings  
Green Energy Corp.  
Grow EDC  
Manufacturing 21  
OneGorge Coalition  
Oregon BEST  
Oregon Business Plan  
Republic of Jam LLC  
Riddle Laminators  
Technology Association of Oregon (TAO)  
Westside Economic Alliance (WEA)

### **Transportation:**

Port of Camas-Washougal  
Port of Portland  
Port of Skamania  
Port of Vancouver

### **Universities/Research Institutes:**

UofO/OSU joint letter

Columbia Gorge Community College  
Lane Community College – SBDC & Employer Training Service Department  
Lane Community College

**Cities/Counties/Region:**

City of Canby  
City of Corvallis  
City of Dalles  
City of Eugene  
City of Gresham  
City of Springfield  
Clackamas County  
Greater Portland Inc.  
Lane County  
Regional Accelerator and Innovation Network (RAIN)  
Wasco County EDS

**Economic Development:**

Columbia River Gorge Commission  
Mid-Columbia Economic Development District  
Mid-Willamette Valley Community Development Partnership  
Eugene Area Chamber of Commerce

**Workforce:**

Lane Workforce Partnership  
Worksystems, Inc.

# United States Senate

WASHINGTON, DC 20510-4705

March 24, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

I write in support of the Vancouver-Portland-Salem regional application, led by Business Oregon, to the Economic Development Administration for Investing in Manufacturing Communities Partnership (IMCP) designation. The Pacific Northwest Manufacturing Partnership (PNMP) serves the Greater Portland region, incorporating Clark County, Washington, and dozens of industry and community partners. This diverse partnership is critical to the development of an effective manufacturing business ecosystem benefiting rural and urban communities in the Columbia River and Willamette Valleys.

The Pacific Northwest Manufacturing Partnership is a bi-state, 16 county consortium dedicated to strengthening the manufacturing community and increasing the number of family wage jobs accessible in the region. PNMP partners who spearhead individual initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences will now coordinate efforts and make strategic investment in regional development as industries continue to grow.

Regional partners will address existing gaps in workforce readiness, including proficiency in software engineering, by investing in career and technical education and developing apprenticeship programs to expedite manufacturing training and hiring. The initiative seeks to connect previously underserved and isolated regions to high speed broadband to stimulate economic development and improve quality of life in those communities. A Flex Space Network will link current accelerator spaces to maker spaces, incubators and regional science, technology, engineering and math (STEM) hubs to create a network of innovation facilities that support start-ups joining the manufacturing supply chain.

ICMP designation will enable partners to leverage federal resources in order to create a competitive climate for job creation. Public and private sector partners will work together to jointly plan investments and leverage one another's competitive advantages for maximum impact and return for the current workforce. The initiative will serve as a model for other states to develop plans for coordinated investment in their rapidly growing manufacturing industries.

I gladly support the application submitted by Business Oregon, serving the Vancouver-Portland-Salem region, for Investing in Manufacturing Communities Partnership designation to support the Pacific Northwest Manufacturing Partnership. I urge you to give their application full and fair consideration.

Sincerely,



Maria Cantwell  
United States Senator

**EVERETT**  
2930 WETMORE AVENUE  
SUITE 9B  
EVERETT, WA 98201  
(425) 303-0114  
FAX: (425) 303-8351

**RICHLAND**  
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**VANCOUVER**  
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FAX: (360) 696-7844

**WASHINGTON, DC**  
511 HART SENATE OFFICE BUILDING  
WASHINGTON, DC 20510-4705  
(202) 224-3441  
FAX: (202) 228-0514

# United States Senate

WASHINGTON, DC 20510-4704

March 26, 2015

Jay Williams, U.S. Assistant Secretary of Commerce for Economic Development  
U.S. Department of Commerce  
Economic Development Administration  
1401 Constitution Avenue, NW  
Suite 71014  
Washington, D.C. 20230

Dear Assistant Secretary Williams:

I am writing in support of the Vancouver-Portland-Salem regional application to the Economic Development Administration for Investing in Manufacturing Communities Partnership (IMCP) designation.

Business Oregon is the lead applicant for the Pacific Northwest Manufacturing Partnership (PNMP), which includes dozens of industry and community partners within their bi-state service area of the Columbia River and Willamette Valley. This partnership is dedicated to building robust connections between and within Oregon and Southwest Washington cities in anticipation of a stronger future in manufacturing.

I am confident that a Manufacturing Communities designation would strengthen the federal resources available to help galvanize this progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Innovation is essential to the economic competitiveness of our country and we must continue to find more rapid and productive means of preparing people for changes in manufacturing industries. That is why we need to ready our workforce for Science, Technology, Engineering and Math (STEM) occupations, along with the educational technologies and methods to become better teachers.

The PNMP is a bi-state, 16 county consortium created to strengthen the manufacturing community, create jobs and increase incomes. The consortium provides a coordinated platform to integrate expertise in economic development and multiple technologies to grow the local manufacturing industry, and a Manufacturing Communities designation would greatly advance these efforts.

Thank you for your consideration and attention to this application. Please contact David Hodges in my Southwest Washington office at 360-696-7797 with any questions you may have.

Sincerely,

A handwritten signature in blue ink that reads "Patty Murray". The signature is written in a cursive style with a large initial "P" and a long, sweeping underline.

Patty Murray  
United States Senator

PETER A. DeFAZIO  
4TH DISTRICT, OREGON

NATURAL RESOURCES  
RANKING MEMBER

TRANSPORTATION AND  
INFRASTRUCTURE

SUBCOMMITTEES:  
AVIATION

HIGHWAYS AND TRANSIT  
RAILROADS



## Congress of the United States House of Representatives

April 3, 2015

PLEASE RESPOND TO:

- 2134 RAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-3704  
(202) 225-6416
- 405 EAST 8TH AVENUE, #2030  
EUGENE, OR 97401  
(541) 465-6732  
1-800-944-9603
- 125 CENTRAL AVENUE, #350  
COOS BAY, OR 97420  
(541) 269-2609
- 612 SE JACKSON STREET, #9  
ROSEBURG, OR 97470  
(541) 440-3523
- defazio.house.gov

Penny S Pritzker, Secretary  
US Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue NW  
Washington DC 20230

Dear Secretary Pritzker:

Please note my wholehearted support of the Business Oregon application to the Economic Development Administration Investing in Manufacturing Communities Partnership (IMCP) program. The lead applicant is Business Oregon, the official business development agency for the state of Oregon, but the application brings together a broad coalition of communities and economic development interests from Oregon and SW Washington.

This coalition is known as the Pacific Northwest Manufacturing Partnership (PNMP). The PNMP is a unique consortium of regional economic development districts along the Columbia and Willamette Rivers, extending from the Eugene-Springfield metropolitan region, north to the Portland-Vancouver region, and east to Hood River in the Columbia River Gorge. This partnership is dedicated to workforce development, linking urban and rural economies, and strengthening opportunities for manufacturing job creation.

Oregon and SW Washington are already national leaders in manufacturing and innovation. According to a 2013 ECONorthwest report, Oregon leads the nation in manufacturing output per capita. The December 2013 Bloomberg Businessweek noted that Oregon is the fifth most innovative state in the country. The region supports a diverse array of manufacturing sectors, from timber to specialty metals to semiconductors.

To ensure greater economic and social benefits from regional innovation and productivity, the PNMP continues to invest in a variety of research and collaborative programs, including the emerging advanced materials manufacturing sector, with a specific emphasis on Cross Laminated Timber (CLT).

Education and workforce training are essential to the economic competitiveness of the regional innovative manufacturing industries. That is why Oregon and SW Washington continue to invest in instruction of students and workers for science, technology, engineering, and math (STEM) occupations. Targeted investments in career and technical education (CTE) and apprenticeships are addressing skill development challenges in key manufacturing competencies.

The partners - from the South Willamette Valley in Oregon to Clark County in Washington - are already collaborating within and across a wide variety of manufacturing sectors and industries. Recognizing and promoting these efforts under the Investing in Manufacturing Communities Partnership program would benefit the region, and the entire country.

Please give full and fair consideration to Pacific Northwest Manufacturing Partnership application.

Sincerely,

A handwritten signature in black ink, appearing to read "Peter DeFazio", with a stylized flourish at the end.

PETER DeFAZIO  
Member of Congress

PAD:PJW

The 114th Congress  
U.S. House of Representatives  
Washington, DC 20515

April 1, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

I am writing in strong support of Business Oregon's application to the Economic Development Administration's Investing in Manufacturing Communities Partnership (IMCP) program. While the lead applicant, Business Oregon, is the official business development agency for the state of Oregon, the application brings together a broad coalition of communities and economic development interests from both Oregon and Southwest Washington, known as the Pacific Northwest Manufacturing Partnership. The Pacific Northwest Manufacturing Partnership is a unique consortium of regional economic development districts that run along both the Columbia and Willamette Rivers. This partnership is dedicated to workforce development, linking urban and rural economies, and strengthening opportunities for manufacturing job creation.

Oregon and Southwest Washington are already national leaders in manufacturing and innovation. In fact, according to a 2013 ECONorthwest report, Oregon leads the nation in manufacturing output per capita. Moreover, in December 2013, Bloomberg Businessweek listed Oregon as the fifth most innovative state in the country.

To ensure that our region's productivity creates even greater economic and social benefits, the Pacific Northwest Manufacturing Partnership continues to invest in a variety of research and collaborative programs in its greatest emerging sector, which is advanced materials manufacturing with a specific emphasis on Cross Laminated Timber. This ecosystem has helped the region's research and commercialization centers to pioneer advanced materials applications in a diverse array of manufacturing sectors from timber to specialty metals to semiconductors and nanotechnology.

As a leader in innovative manufacturing processes and productivity, Oregon understands that innovation is essential to the economic competitiveness of this nation and it is critically important that we devote resources to programs instilling lifelong learning in our people. That is why our region continues to invest in the instruction of students and workers for science, technology, engineering and math occupations, while also tackling skill development challenges in the key manufacturing competencies of the future with targeted investments in career and technical

manufacturing competencies of the future with targeted investments in career and technical education (CTE) and apprenticeships.

As you will see when you review the application, the partners-from the South Willamette Valley to Clark County, Washington-are already collaborating within and across a wide variety of manufacturing sectors and industries and their collaborative is officially recognized at the state level. I believe that recognizing and promoting these efforts under the Investing in Manufacturing Communities Partnership program would benefit the region and indeed, the entire country. I urge your full and fair consideration of the application and look forward to learning of your decision.

Sincerely,

A handwritten signature in cursive script that reads "Kurt Schrader".

KURT SCHRADER  
Member of Congress



United States  
Department of  
Agriculture

Forest  
Service

State &  
Private  
Forestry

Region 6  
Pacific Northwest Region  
PO Box 3623  
Portland, OR 97208-3623

Region 10  
Alaska Region  
3301 C Street, Suite 202  
Anchorage, AK 99503-3998

Subject: Letter of Support

Date: March 30, 2015

Leonard Smith  
Regional Director  
U.S. Economic Development Agency  
915 Second Avenue, Room 1890  
Seattle, Washington 98174

Dear Mr. Smith:

I am writing to support the application of the Pacific Northwest Manufacturing Partnership (PNMP) Economic Adjustment Assistance Program on behalf of the wood products manufacturing industry in Oregon and Southwest Washington.

PNMP members are dedicated to maintaining and improving the manufacturing sector in Oregon and Southwest Washington. Timber products and associated wood products manufacturing have been a backbone of the Pacific Northwest economy, and are still vitally important to the area's economic success.

PNMP members have identified a new opportunity to develop innovative Advanced Wood Products advancing traditional industries utilizing state of the art technologies. Cross Laminated Timber (CLT) technologies and building systems can be used to replace structural material currently made from concrete and steel, as well as wall, floor, and ceiling panels reducing waste of material and time in the construction of multi-story commercial buildings. This savings of material and time translates into significant cost savings, playing a major part of the rising popularity of this product. In order to cohere available data on this potential advanced manufacturing wood products cluster, PNMP members are pursuing Economic Adjustment Assistance Program support to prepare a feasibility study including outreach to rural and urban wood products manufacturers in Oregon and Southwest Washington.

The Forest Service strongly supports the efforts of PNMP to develop Advanced Wood Products Manufacturing. CLT is a prime emphasis for the Agency. USDA Secretary Vilsack has made CLT one of his personal priorities for the coming year. CLT has many benefits. It is renewable; sequesters carbon; creates markets for material from hazardous fuels reduction efforts; possesses fire resistant characteristics; and meets current building codes. CLT also supports President Obama's Climate Change Action Plan goal of preserving the role of forests in mitigating climate change.

CLT technology will greatly assist the Forest Service utilize the by-products of hazardous fuels reduction. Creation of new markets for woody biomass is a priority. Given these connections,



the Agency fully endorses this proposal as it will diversify rural economies, aid in ensuring the competitiveness of our forest products industry, and accelerate the pace and scale of restoration. Please give this proposal the support and attention it deserves.

Sincerely,

A handwritten signature in cursive script that reads "Ronald Saranich". The signature is written in black ink and is positioned above the printed name and title.

RON SARANICH  
Regional Biomass Coordinator



March 30, 2015

KATE BROWN  
Governor

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

I am writing in support of the Pacific Northwest Manufacturing Partnership's application for designation under the Investing in Manufacturing Communities Partnership (IMCP) Round II process. The Pacific Northwest Manufacturing Partnership (PNMP) is a bi-state alliance of 16 contiguous counties in Oregon and Southwest Washington. The region includes rural, urban, and suburban communities spanning the Willamette Valley, the Columbia River Gorge, the Portland-Vancouver and Eugene-Springfield metropolitan regions. The region is home to 3.4 million residents committed to accelerating our technological and manufacturing future.

The PNMP region's historic strengths in natural resources, materials and metals forms the basis of our Advanced Material Science for Advanced Manufacturing's application. A "Manufacturing Communities" designation would strengthen the federal resources available to help catalyze our progress in related initiatives in agribusiness, food processing, forestry and wood products, metals, composites, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities to further enhance our advance manufacturing capabilities in the rapidly evolving global economy.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington. For more information, please see our partnership website: <http://www.oregon4biz.com/IMCP/>.

Sincerely,

Governor Kate Brown

KB:vp



April 1, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

Oregon State Legislative Leadership supports the Pacific Northwest Manufacturing Partnership's (PNMP) application to become an Advanced Materials Sciences for Advanced Manufacturing community. The PNMP is a bi-state alliance of private, public, and educational partners spanning urban, rural and suburban areas in Oregon's Willamette Valley and Columbia River Corridors, as well as SW Washington. The State of Oregon is committed to evolving the manufacturing ecosystem to grow businesses and increase jobs in the manufacturing industry that has been the backbone of the Pacific Northwest economy for more than 150 years.

Oregon is continuing to rebound from impacts to our natural resource economy, transitioning from a wood products base to a silicon forest with diverse industries in advanced materials, agribusiness, food processing and technology, electronics and metals manufacturing. Our manufacturing base is innovative, strong, and export-oriented. A Manufacturing Communities designation would catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban economies.

The Oregon Legislature has already invested in multiple economic initiatives that are integral to the PNMP. These investment include funding for 1) the Regional Accelerator and Innovation Network, which aims to accelerate the commercialization of university-based or assisted research, foster start-up business formation, and encourage the retention of high-tech, high paying businesses in the region; 2) the Oregon Manufacturing Extension Partnership, which supports advanced manufacturing firms; and 3) the Northwest Collaboratory for Sustainable Manufacturing, which is working to integrate the capabilities of Oregon's public universities to enhance the productivity, competitiveness, and sustainability of Oregon metals and advanced manufacturing businesses through joint project development and industry participation.

The bi-state, 16 county consortium established in the PNMP is united to strengthen the manufacturing community, create jobs and increase incomes. It reflects the coalescing of existing innovative and collaborative networks throughout the state whose focus is to build robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing. We are confident that this initiative will exceed our expectations for leading the Manufacturing Communities in the region and will produce on the ground benefit for manufacturing in Oregon and SW Washington. For more information, please see our partnership website: <http://www.oregon4biz.com/IMCP/>.

Respectfully submitted,



Representative Tina Kotek  
Speaker of the House



Senator Diane Rosenbaum  
Majority Leader of the Senate



Representative Val Hoyle  
Majority Leader of the House



Senator Chris Edwards  
Chief Sponsor of SB 482



## Washington State Senate

**Senator Ann Rivers**  
18th Legislative District

**Olympia Address:**  
405 Legislative Building  
PO Box 40418  
Olympia, WA 98504-0418  
E-mail: ann.rivers@leg.wa.gov

**Telephone:**  
(360) 786-7634  
FAX: (360) 786-1999  
Toll-Free: 1-800-562-6000

March 17, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

I am writing in support of the Vancouver-Portland-Salem regional application to the Economic Development Administration for Investing in Manufacturing Communities Partnership (IMCP) designation. Business Oregon has agreed to be the lead applicant for a region that includes the Greater Portland region, including Clark County, Washington, and dozens of industry and community partners within their bi-state service area of the Columbia River and Willamette Valley. Our partnership is dedicated to building robust connections between and within Oregon and Southwest Washington cities in anticipation of a stronger future in manufacturing.

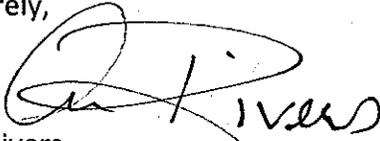
A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and Southwest Washington cities in anticipation of a stronger future in manufacturing.

Innovation is essential to the economic competitiveness of this nation and even as we recognize the need to work on remedial issues, we must continue to find more rapid and productive means of preparing people for changes in manufacturing industries. That is why we will continue to invest not just in the instruction of workers for Science, Technology, Engineering and Math occupations, but in the educational technologies and methods to become better teachers. Regional partners are tackling skill development challenges in the key manufacturing

competencies of the future, like software engineering, with tactical investments in career and technical education as well as apprenticeships in emerging industries.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington. For more information, please see our partnership website: <http://www.oregon4biz.com/IMCP/>.

Sincerely,

A handwritten signature in black ink, appearing to read "Ann Rivers". The signature is fluid and cursive, with a large initial "A" and "R".

Ann Rivers  
Senator, 18<sup>th</sup> Legislative District  
360/786-7634

March 30, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

I am writing in support of Business Oregon's application to the Economic Development Administration Investing in Manufacturing Communities Partnership (IMCP) program. Business Oregon has agreed to be the lead applicant for a region that includes the cities of Springfield and Eugene. The partnership is dedicated to increasing opportunities in the region around successfully supporting the key technology of advanced materials sciences for advanced manufacturing.

The state of Oregon is making significant preparations and changes to its innovation ecosystem with investments in commercialization to improve connectivity between universities and communities. Advances in materials sciences throughout Oregon's several nanotechnology research institutes and commercialization centers are influencing market opportunities on a global scale. New systems in technology and fabrication, like additive manufacturing, promise to reshape supply chains and change how firms view regional competitive advantage. Oregon is leading advances in software engineering, electronic manufacturing, food production, educational technology and timber products. Within the state's portfolio of manufacturing assets and companies, there are several major clusters that overlap at the edges of innovation. Advanced materials are clustered in the South Willamette, primary metals and machinery as well semiconductors in the Portland metro, and food processing throughout the two valleys.

9Wood is one example of a manufacturing business in Springfield that has created markets for specialty wood products by being innovative and thoughtful. 9Wood's mission is "to improve the economic welfare and quality of life of all stakeholders." This includes the environment, regional community, and manufacturing industry.

Preparing people and businesses in our two river valleys with the resources and infrastructure they need will build a foundation for broadly shared growth. Oregon is at the forefront of manufacturing productivity in the country, and the region is most aware of the economic challenges involved in extending innovation's benefits and become an agile business ecosystem.

I am confident that Business Oregon will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states. I hope that you will support us in this endeavor as this is a top priority for my state.

Sincerely,



Charley Coury  
General Manager, 9Wood

March 26, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

I am writing in support of the Vancouver-Portland-Salem regional application to the Economic Development Administration for Investing in Manufacturing Communities Partnership (IMCP) designation. CID Bio-Science, located in Camas, Washington, is a leading developer and manufacturer of plant analysis instruments used to measure photosynthesis, ethylene gas, leaf area, fruit maturity, and root growth. CID Bio-Science products lie at the nexus of electrochemistry, nano-technology, optics, and high technology innovation and represent an ideal example of the manufacturing advancements that come out of Southwest Washington.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and Southwest Washington cities in anticipation of a stronger future in manufacturing.

Innovation is essential to the economic competitiveness of this nation and even as we recognize the need to work on remedial issues, we must continue to find more rapid and productive means of preparing people for changes in manufacturing industries. That is why we will continue to invest not just in the instruction of workers for Science, Technology, Engineering and Math occupations, but in the educational technologies and methods to become better teachers. Regional partners are tackling skill development challenges in the key manufacturing competencies of the future, like software engineering, with tactical investments in career and technical education as well as apprenticeships in emerging industries.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington. For more information, please see our partnership website: <http://www.oregon4biz.com/IMCP/>.

Sincerely,



Leonard Felix  
President,

**CID Bio-Science, Inc.**

**Felix Instruments – Applied Food Science**

[www.cid-inc.com](http://www.cid-inc.com)

[www.felixinstruments.com](http://www.felixinstruments.com)



The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
101 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

On behalf of Forrest Paint Co dba Forrest Technical Coatings, I am writing in support of Business Oregon's application for Investing in Communities Partnership (IMCP) designation. Lane County is a proud member of the Pacific Northwest Manufacturing Partnership which represents 17 contiguous counties in Oregon and Southern Washington and was created to facilitate cooperation and execution of solutions to regional problems faced by manufacturers in our region. This partnership represents an unprecedented strategic collaboration formed to promote economic prosperity in our region and to provide tools to urban and rural communities to improve their economic opportunity by promoting a stronger future in manufacturing.

The Pacific Northwest has a long and prosperous history as a leader in the timber industry. However, in the last several decades, the industry has seen serious decline in the demand for timber. While the forests in Oregon and Washington continue to provide valuable jobs and incomes for our state, innovative solutions for a declining industry are necessary to revitalize our fragile economy. Fortunately, emerging trends are creating exciting new opportunities for the PNMP region to accomplish this goal.

Oregon and Washington are uniquely positioned to continue leadership in the area of Advanced Materials Sciences for Advanced Manufacturing, specifically regarding innovative ideas in the wood products and support industries. Cross Laminated Timber, an advanced wood product and renewable resource capable of competing with steel and concrete as a structurally sound building material, is a break-through technology not currently being manufactured in the United States. The PNMP is taking steps right now to position our region to compete with Canadian and European manufacturers in this emerging market. Recognition as an IMCP will encourage and impact the region's ability to further economic development strategies that will help retain, grow, and attract manufacturers to our area.

Forrest Technical Coatings has been participating in the traded sector by exporting specialty coatings around the world for more than 20 years. In recent years, we have grown our export business to 25% of total sales, helping in small part to balance US trade. Over the last two years we have increased our exports to Europe by more than 50%, which required investments in marketing and distribution networks as well as new technology. Support from grants and programs outside the company have helped make it possible to effectively participate in a global market.



Through PNMP state agencies, local communities, universities, chambers of commerce, economic development agencies and industry experts are coming together to undertake a strategic effort to create high wage jobs, sustainable new products and technologies, and innovative solutions to revitalize manufacturing in our region.

The Pacific Northwest Manufacturing Partnership is committed to strengthening the state's competitive advantage as a manufacturing community. Designation as an IMCP will only increase our region's ability to emerge on the forefront of this technology in national and world markets. We urge your approval of Business Oregon's application for this designation.

Sincerely,

A handwritten signature in black ink, appearing to read "Mark D. Forrest", is written over a large, light-colored oval shape.

Mark D. Forrest

President



March 31, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

I am writing in support of the communities of Springfield and Eugene as applicants, through Business Oregon, to the Economic Development Administration Investing in Manufacturing Communities Partnership (IMCP) program. The partnership is dedicated to increasing opportunities in the region around successfully supporting the key technology of advanced materials sciences for advanced manufacturing.

Within the state of Oregon, new systems in advanced technology and fabrication promise to reshape supply chains and change how communities and firms view their regional competitive advantage. Oregon is leading advances in software engineering, energy generation, electronic manufacturing, educational technology and timber products. Within the state's portfolio of manufacturing assets and companies, there are several major clusters which overlap at the edges of innovation. Advanced materials are clustered in the South Willamette, primary metals and machinery as well semiconductors in the Portland metro, and food processing throughout the two valleys.

Our firm, Green Energy Corp, is a pioneer and leader in the design and engineering of innovative microgrid solutions to serve communities and businesses on all scales. With our innovative solutions we're able to provide manufacturers with reliable, consistent, green renewable energy. Preparing people and businesses in our two river valleys with the resources and infrastructure they need will build a foundation for broadly shared growth. Oregon is at the forefront of manufacturing productivity in the country, and is positioned to lead with green energy advances and technologies.

I am confident that Business Oregon will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states. I hope that you will support us in this endeavor as this is a top priority for my state.

Sincerely,

A handwritten signature in blue ink, appearing to read "David Yuen Tam", with a large, sweeping flourish above the name.

David Yuen Tam,  
President of Northwest U.S. and Asian Regions  
Green Energy Corp



Leveraging grassroots resources,  
helping businesses grow

503.871.5188

P.O. Box 673 • Mill City, OR 97360

info@growsantiam.org • www.growsantiam.org

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

March 26, 2015

Dear Secretary Pritzker:

We enthusiastically support the Pacific Northwest Manufacturing Partnership (PNMP) designation as an Advanced Materials Sciences for Advanced Manufacturing community.

Working hard to rebound from a distressed natural resources economy, our manufacturing base is now innovative, strong and export-oriented, and includes such diverse industries as agribusiness, food processing and technology, forest and wood products, information technology, and electronics and metals manufacturing.

A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, the PNMP is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing. Our focus is grounded in the foundational ecosystem element of workforce and training, with many PNMP partners already focusing on related initiatives in composites, advanced manufacturing, metals and other advanced materials sciences. A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, and will help build stronger ties between our rural and urban communities.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region, producing on-the-ground benefits for manufacturing in Oregon and SW Washington and creating a program that will serve as a model for other states.

For more information about our plans and progress, please see our partnership website:  
<http://www.oregon4biz.com/IMCP/>. Thank you for your thoughtful consideration of this request.

Sincerely,

A handwritten signature in black ink, appearing to read "Allison Ford McKenzie".

Allison Ford McKenzie, Executive Director



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Vigor Industrial

## EXECUTIVE DIRECTOR

Norman Eder  
info@mfg21.com

March 24, 2015

The Honorable Penny S. Pritzker  
Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

Manufacturing 21 Coalition enthusiastically supports the Pacific Northwest Manufacturing Partnership application for designation as an Advanced Materials Sciences for Advanced Manufacturing community. MFG 21 was created a decade ago to advocate for manufacturing in Oregon and Southwest Washington. In particular MFG 21 works with across our two-state community to build strong workforce and research and development resources to support manufacturing enterprises.

MFG 21 is very pleased to be part of the bi-state, 16-county partnership to strengthen the infrastructure for a successful manufacturing economy. We are confident that designation as a Manufacturing Community by the Department of Commerce would be an additional catalyst for ongoing regional efforts to strengthen manufacturing. This will allow us to bring even more focus on producing the kind of living wage jobs that are the backbone of every healthy regional economy.

Thank you for your support and the opportunity for to receive designation as a Manufacturing Community.

Sincerely,

A handwritten signature in black ink, appearing to read "Norman Eder", written over a horizontal line.

Norman Eder  
Executive Director



The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

March 24, 2015

OneGorge Coalition  
c/o Port of Hood River  
1000 E. Port Marina Drive  
Hood River, OR 97031

**RE: Pacific Northwest Manufacturing Partnership application for Manufacturing Community Designation**

Dear Secretary Pritzker:

The OneGorge Coalition is a network of private businesses and public agencies in the bi-state Columbia River Gorge region, advocating for regional priorities. The following participants of the OneGorge Coalition enthusiastically support the application submitted by the Pacific Northwest Manufacturing Partnership (PNMP) for designation as an Advanced Materials Sciences for Advanced Manufacturing community.

The Columbia River Gorge communities in Oregon and Washington host diverse and growing industries in advanced materials, agribusiness, food processing, forest and wood products, information technology, electronics, and other advanced manufacturing. The region's manufacturing base provides a critical a foundation of job growth, business retention and expansion, and economic resilience for our local communities and the Pacific Northwest region as a whole. This designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy.

We support the PNMP's efforts to build robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing. We echo their confidence that this initiative will produce on-the-ground benefit for manufacturing in Oregon and SW Washington.

Sincerely,

The Undersigned, facilitated by OneGorge

*Andy Mack*



Andy Mack, President  
Zepher, Inc.

*Nancy White*



Nancy White, CEO  
Custom Interface, Inc.

*Leana Johnson*



Leana Johnson, CMC Clerk/Treasurer  
City of White Salmon

*GORDON ZIMMERMAN*



Gordon Zimmerman, City Administrator  
City of Cascade Locks

*Cheryl L Park*



Cheryl Park, President and CEO  
Ascendente, Inc.

*[Signature]*



Michael S. McElwee, Executive Director  
Port of Hood River

*Pat Albaugh*



Pat Albaugh, Executive Director  
Skamania County Economic Development Council



*[Signature]*  
Paul Koch, Interim General Manager  
Port of Cascade Locks

*Joyce Brake*



Joyce Brake, Attorney at Law  
Columbia Counsel PLLC

*John McSherry*



John McSherry, Executive Director  
Port of Skamania County

*John Hardham*

John Hardham, Owner  
Lightwave Communications



March 30, 2015

To Whom It May Concern:

The Oregon Built Environment & Sustainable Technologies Center (Oregon BEST) is wholeheartedly committed to the success of the Pacific Northwest Manufacturing Partnership (PNMP). Since 2007, Oregon BEST has been focused on supporting the development of sustainable technology which typically enables advanced materials science and advanced manufacturing materials and techniques in a wide variety of uses including advanced wood products and the development of cross laminated timber.

As one of the State's Signature Research Centers, Oregon BEST has always targeted increasing private capital investment and family living wage job creation in the rapidly developing cleantech cluster in Oregon and Southwest Washington.

Supported by the Oregon Innovation Council, Oregon BEST plays a pivotal statewide role in:

- Envisioning the future of cleantech and helping shape the development of cleantech clusters through:
  - Participation in and attendance at a variety of national, regional and state conferences
- Convening national, regional and state leaders from industry, government and academia
  - Participation in national, regional and state organizations advancing the clean economy
- Convening industry, academia and government through a series of outreach programs including:
  - The NW Energy XP to support students working on solutions to the Bonneville Power Administration's energy challenges
  - Oregon BEST FEST, the Pacific Northwest's premier clean technology innovation conference, bringing together entrepreneurs, industry, investors, government and researchers
- Supporting innovation competitions: Oregon BEST teams with partners like the International Living Future Institute, the PSU Cleantech Challenge, and the Cleantech Open to provide structure, support, and incentive to promising innovators tackling environmental challenges with their research-based products
- Building research capacity through:
  - Creating and supporting nine university-based shared user facilities (Oregon BEST labs)
  - Funding our public university Research Faculty through our Proposal Matching Grant program
  - Supporting and sponsoring Capstone and Senior Projects
  - Development of university-based National Centers of Excellence
- Accelerating commercialization through:
  - Commercialization Funding program to help young companies advance their development in order to secure first customer and/or first investment
  - SBIR/STTR Support Center help to companies working to access federal funding through these programs
  - Access to seasoned industry executives through the Entrepreneur-in-Residence program
  - Access to investors (relationships with regional and national angel and venture investors)
  - Access to a national database of cleantech research
  - Access to student researchers through our Internship program

Since 2008, Oregon BEST's impact has been strong:

- Our 250+ Member Faculty have attracted over \$142m in research funding for cleantech research since 2008
- The Proposal Matching program has matched over 120 research proposals, and from the 40 successful awards, has provided \$1.4m in matching funds which successfully leveraged over \$17m in Federal research funds
- Our shared user facilities have been utilized by over 150 companies to help develop new products and technologies
- Our Agenda Development Series worked with over 195 industry leaders to convey needs to the research community, government funders, and policy leaders
- Our four year old Commercialization Funding program has provided over \$3m in funds to nearly 40 startup companies across the state which have already attracted an additional \$18m in follow-on funding.

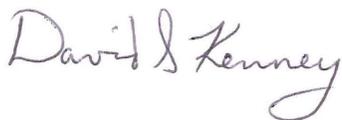
Oregon BEST has a history of successful collaboration. For example, collaborating as the Oregon Innovation Cluster (OIC) in 2010, Oregon BEST, along with its fellow signature research centers, ONAMI and OTRADI, was among the first cohort of winners of the EDA i6 Challenge. The OIC project is now complete, and achieved excellent results, including the expansion of Oregon BEST's program resources to include a full-time Director of Commercialization Programs, two part-time Entrepreneurs-in-Residence and a more robust round of commercialization projects.

In conjunction with the Pacific Northwest Manufacturing Partnership, Oregon BEST is working on a regional effort (incorporating industry, academic and government stakeholders) to win a grant from the EDA to fund a feasibility study of Cross Laminated Timber which has the ability to affect our wood products industry in both the rural and urban parts of our region. And, we are also working with the PNMP to attract a NNMI Institute for Manufacturing Innovation.

The Pacific Northwest is very well positioned for continued leadership in globally focused advanced material science which helps create our advanced manufacturing technologies and techniques including those found in advanced wood products such as cross laminated timber.

Oregon BEST is pleased to be part of this partnership.

Regards,



David Kenney  
President and Executive Director



March 25, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

The Oregon Business Plan and its partners enthusiastically support the Pacific Northwest Manufacturing Partnership request to be designated as an Investing in Manufacturing Community Partner.

As the state's largest business organizations, we developed the Oregon Business Plan to guide Oregon's efforts to create jobs, raise incomes and reduce poverty. Growing traded sector manufacturing is at the core of this strategy. A strong manufacturing sector translates into higher incomes and significantly better health and retirement benefits for Oregon workers. Manufacturing jobs create a pathway out of poverty for Oregonians.

Oregon and the Portland/Metro region have significant strengths in advanced materials, agribusiness, food processing and technology, forest and wood products, information technology, electronics, and metals manufacturing, among other sectors. Our manufacturing base is innovative, strong and export-oriented.

Continuing to grow Oregon's manufacturing base requires strong partnerships between the private sector and government at the federal, state and local level. We are working every day with our state and local partners to ensure their commitment to a strong manufacturing sector. A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress.

We are confident that this initiative will help meet the goals of the Oregon Business Plan, will be a model for other states, and will produce on the ground benefit for the residents of Oregon and SW Washington.

For more information, please see the Pacific Northwest Manufacturing Partnership website: <http://www.oregon4biz.com/IMCP/>.

Sincerely,

Jeremy Rogers, Director  
Oregon Business Plan

On Behalf of:





# REPUBLIC *of Jam*



March 27, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

We at the Republic of Jam enthusiastically support the Pacific Northwest Manufacturing Partnership designation as an Advanced Materials Sciences for Advanced Manufacturing community. Rebounding from natural resource economy impacts, transitioning from a wood products base to silicon forests with diverse industries in advanced materials, agribusiness, food processing and technology, forest and wood products, information technology, electronics and metals manufacturing, our manufacturing base is innovative, strong and export-oriented. We are, by virtue of our creative and tenacious small business manufacturing base, poised to move forward with great strides.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying and strengthening the relationship between rural and urban communities. The focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. The partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing. PNMP is the important unifying player in bringing our rural small business manufacturers to the table when it comes to evolving to fit into an expanding global market.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington. For more information, please see our partnership website: <http://www.oregon4biz.com/IMCP/>.

Sincerely,

A handwritten signature in black ink, appearing to read 'Lynnette Shaw', is written over a light-colored rectangular background.

Lynnette Shaw  
Founder, Owner  
Republic of Jam, LLC  
Carlton, Oregon [www.republicofjam.com](http://www.republicofjam.com)



# Riddle Laminators

P.O. BOX 66, RIDDLE, OR 97469  
TELEPHONE (541) 874-3151

Leonard Smith  
Regional Director  
U.S. Economic Development Agency  
915 Second Ave., Room 189  
Seattle, WA 98174

Dear Mr. Smith

I have recently become aware of the decision of the Pacific Northwest Manufacturing Partnership (PNMP) to submit an application to the Economic Adjustment Assistance Program on behalf of the wood products manufacturing industry in Oregon and Southwest Washington. The members of PNMP, including Oregon BEST, are dedicated to supporting a vibrant manufacturing infrastructure in Oregon and Southwest Washington.

Our company is very pleased that we were successful in co-applying with Oregon State University College of Forestry to Oregon BEST in 2013 for a \$250,000 grant for the purpose of supporting the initial stages of the development, marketing and manufacturing of Cross Laminated Timber (CLT) panels at our facility in Riddle, Oregon, and the early stage testing of these panels at the OSU COF lab in Corvallis, Oregon. Because of this initial "jump start" grant, we have succeeded in each of these stages to the point that today we have fabricated and installed the press equipment necessary, and are making panels that will soon be shipped to the OSU forest lab to begin testing. The pace at which all of this progress has happened is quite remarkable, and has been possible in great part due to the Oregon Best grant referred to above.

We are very grateful for the vision and support of Oregon Best, and we believe many more examples of this same progress in advanced wood manufacturing innovations will be possible if more economic development assistance is available. Our confidence in the demand for CLT's in the U.S. market grows every day. Based on our own experience, I can assure you that any assistance that could come from the Economic Adjustment Assistance Program would give a significant boost to future growth and advancement of CLT's, as well as other potential advanced wood products.

As a now "veteran" client of Oregon BEST, and one who has experience first hand the benefits of collaborating with economic specialists, I ask you to please support the application of PNMP to the Economic Adjustment Assistance Program and keep the momentum and diversity of the wood products industry in the Pacific Northwest going!

Thank you for your consideration.

Sincerely,

Valerie Johnson, President  
D.R. Johnson Lumber Co. and Riddle Laminators



TECHNOLOGY  
ASSOCIATION  
OF OREGON

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**March 30, 2015**

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, DC 20230

Dear Secretary Pritzker:

By way of background, TAO's vision is to create a world-class and inclusive innovation economy in Oregon and SW Washington. We do this by helping the region's technology and tech-enabled industries to grow through programs and initiatives that focus on industry promotion, advocacy, professional networks, and talent development. You can learn more about us at [www.techoregon.org](http://www.techoregon.org)

I am writing in support of Business Oregon's application to the Economic Development Administration for Investing in Manufacturing Communities Partnership (IMCP) designation. Business Oregon has agreed to be the lead applicant for the region that includes a bi-state service area of the Columbia River Gorge and Willamette Valley.

Innovation is essential to the economic competitiveness of this nation, including the State of Oregon. Advanced material sciences for advanced manufacturing of Cross Laminated Timber (CLT) in Oregon expands the value of our renewable resources using new technology for developing and manufacturing building materials. CLT products increase sustainability by using a regenerative, renewable resource and reducing the waste of legacy milling in the manufacture of the product. The material strength characteristics of CLT are an enabler for lower grade timber to be utilized for high-strength application--reducing pressure on old growth forest stands and putting Oregonians back to work, as well as increasing long-term forest sustainability.

The IMCP designation will play a significant role in strengthening our efforts to continually develop a workforce with relevant skills, stimulate innovation, and to continuously implement productivity enhancements like CLT. We are committed to partnering with regional, state and national partners to ensure that our region drives the growth and competitiveness of American manufacturing

Sincerely,

A handwritten signature in black ink that reads "Matt Sayre".

**Matt Sayre**

Director  
Technology Association of Oregon  
503.701.7792



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Metro

March 24, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

We enthusiastically support the Pacific Northwest Manufacturing Partnership designation as an Advanced Materials Sciences for Advanced Manufacturing community. Rebounding from natural resource economy impacts, transitioning from a wood products base to silicon forests with diverse industries in advanced materials, agribusiness, food processing and technology, forest and wood products, information technology, electronics and metals manufacturing, our manufacturing base is innovative, strong and export-oriented.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington. For more information please see the website: <http://www.oregon4biz.com/IMCP/>.

Sincerely,

Pamela Treece  
Executive Director

10220 SW Nimbus Ave.  
Suite K-12  
Tigard, Oregon 97223  
Office 503.968.3100  
Fax 503.624.0641  
[www.westsidealliance.org](http://www.westsidealliance.org)



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March 24, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

The Port of Camas-Washougal (Clark County, Washington) would like to show our support for the Pacific Northwest Manufacturing Partnership designation as an Advanced Materials Sciences for Advanced Manufacturing community. Our Port continues to have several wood product based companies, but we are working on expanding to more diverse type industries in advanced materials, agribusiness, food processing and technology products, information technology, electronics and metals manufacturing. Our manufacturing base is innovative, strong and export-oriented.

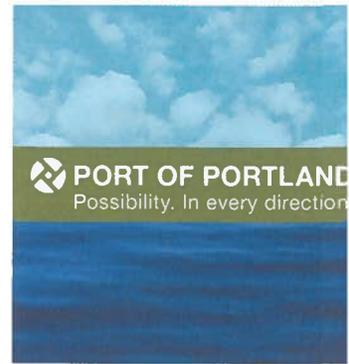
A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

The Port is confident that this initiative will exceed our expectations for leading the “Manufacturing Communities” in the region and will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington. For more information, please see our partnership website: <http://www.oregon4biz.com/IMCP/>.

Sincerely,

David Ripp  
Executive Director

**Mission:** To enhance the region's economy and quality of life by providing efficient cargo and air passenger access to national and global markets.



March 24, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

We enthusiastically support the Pacific Northwest Manufacturing Partnership designation as an Advanced Materials Sciences for Advanced Manufacturing community. Rebounding from natural resource economy impacts, and transitioning to diverse industries in advanced materials, agribusiness, food processing and technology, forest and wood products, information technology, electronics and metals manufacturing, the Portland region's manufacturing base is innovative, strong and export-oriented.

The Port of Portland is a consolidated port; operating both airports and marine facilities as well as managing and developing more than 10,000 acres of industrial land for manufacturing and distribution businesses. We facilitate trade and air passenger travel to foster our region's prosperity and a strong manufacturing base is a critical element of that role.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. The partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region, will be a model for other states and will produce on the ground benefits for manufacturing in Oregon and SW Washington. For more information, please see the partnership website: [www.oregon4biz.com/IMCP](http://www.oregon4biz.com/IMCP).

Sincerely,

A handwritten signature in black ink that reads 'Bill Wyatt'.

Bill Wyatt  
Executive Director

7200 NE Airport Way Portland OR 97218  
Box 3529 Portland OR 97208  
503.415.6000

Printed on 100% recycled stock



PO Box 1099, Stevenson, Washington 98648  
509 427-5485, port@portofskamania.org

March 24, 2015

The Honorable Penny S. Pritzker, Secretary  
US Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, DC 20230

Secretary Pritzker:

The Port of Skamania County strongly supports the Pacific Northwest Manufacturing Partnership (PNMP) designation as an Advanced Materials Sciences for Advanced Manufacturing community. Rebounding from natural resource economy impacts, transitioning from a wood forest products base to silicon forests with diverse industries in advanced materials, agribusiness, food processing and technology, forest and wood products, information technology, sporting goods manufacturing, our manufacturing base is innovative, strong and export-oriented.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

We look forward to this initiative to continue economic stability and innovation leading the “Manufacturing Communities” in our region of Oregon and Southwest Washington. For more information, please see our partnership website: <http://www.oregon4biz.com/IMCP/>.

Sincerely,

John McSherry, Director



March 24, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

The Port of Vancouver, USA enthusiastically supports the Pacific Northwest Manufacturing Partnership designation as an Advanced Materials Sciences for Advanced Manufacturing community. Our region shares a commitment to invest in education, technology, innovation and our collective success.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities across 16 counties, two states and numerous communities all part of one region. We are united to strengthen the manufacturing community, create jobs and increase a middle class and prosperous economy. PNMP partners have shared interests in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Southwest Washington and actively network within our region's manufacturing business ecosystem.

We believe this initiative will support "Manufacturing Communities" in the region. It will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington.

Sincerely,

A handwritten signature in black ink that reads "Todd M. Coleman".

Todd M. Coleman  
Chief Executive Officer



March 31, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

We are writing in strong support of the state of Oregon's application to the Economic Development Administration Investing in Manufacturing Communities Partnership (IMCP) program. We join other stakeholders in endorsing the formation of the Pacific Northwest Manufacturing Partnership and encourage the US Department of Commerce to grant the request from Business Oregon to designate our region as a "Manufacturing Community".

The University of Oregon and Oregon State University are well-established partners in advancing research that leads to discovery, innovation, societal benefits, company formation and jobs. As two of only 108 research universities in the nation classified by Carnegie as "very high research activity", we are particularly proud of our coordination on research and commercialization activities through partnerships like the Oregon Nanoscience & Microtechnologies Institute (ONAMI), the Center for Sustainable Materials Chemistry (a National Science Foundation center), the new National Center for Advanced Wood Products Manufacturing and Design, and the Oregon Regional Accelerator and Innovation Network (RAIN), a partnership that includes cities, counties, community colleges, chambers of commerce, and economic development agencies in the South Willamette Valley.

This year, Oregon State and the University of Oregon are launching a new collaboration through our respective nationally recognized colleges of forestry, engineering, and architecture to establish a National Center for Advanced Wood Products Manufacturing and Design. The Center will feature cutting-edge research and educational programs focused on the unique intersection of design, engineering, and construction of multi-story and modular buildings using innovative wood products capable of being produced here in Oregon. Our collective faculty expertise, along with Oregon's timber industry and building design professionals will work collaboratively to drive new innovations that can increase the value of Oregon's natural resources while growing jobs in rural communities with benefits across the entire state. Oregon is poised to become the first state in the nation with a manufacturing industry that produces value-added Cross-Laminated Timber for use in multi-story and modular buildings.

Additionally, Oregon RAIN partners are undertaking a strategic effort to create jobs and long-range prosperity in Oregon by accelerating the growth of new products and technologies that originate from university research, local innovators, and businesses. Oregon RAIN is addressing the challenges of translating research discoveries and early high tech opportunities into commercial success. RAIN has facilities near the campuses of Oregon State University in Corvallis and the University of Oregon in Eugene. OSU's Advantage Accelerator at RAIN Corvallis, and RAIN Eugene accelerator provide entrepreneurs with a portfolio of intensive and customized support services and resources. RAIN is an example of our universities' commitment to supporting the state's economic prosperity.

Oregon is at the forefront of manufacturing productivity in the country, and our universities are committed to strengthening the state's innovation mindset and growing Oregon's economy. We urge your approval of Business Oregon's application for the "Manufacturing Communities" designation.

Sincerely,

Handwritten signature of Edward J. Ray in blue ink.

Ed Ray, President  
Oregon State University

Handwritten signature of Scott Coltrane in blue ink.

Scott Coltrane, Interim President  
University of Oregon



**Columbia Gorge Community College**

*building dreams, transforming lives*

March 24, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

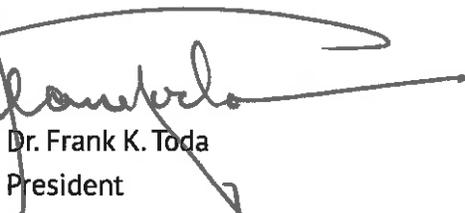
Dear Secretary Pritzker:

We enthusiastically support the Pacific Northwest Manufacturing Partnership (PNMP) designation as an Advanced Materials Sciences for Advanced Manufacturing community. Rebounding from natural resource economy impacts, transitioning from a wood products base to diverse industries in advanced materials, agribusiness, food processing, technology, information technology, electronics and metals manufacturing - our manufacturing base is innovative, strong and export-oriented.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states. Additionally, it will produce on the ground benefits for manufacturing in Oregon and SW Washington. For more information, please see our partnership website: <http://www.oregon4biz.com/IMCP/>.

Sincerely,



Dr. Frank K. Toda  
President

March 31, 2015



The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

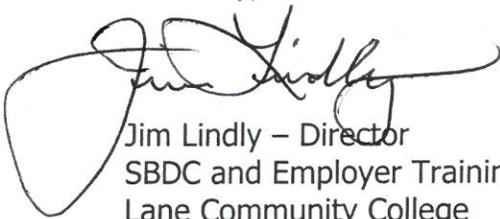
I am writing in support of Business Oregon's application to the Economic Development Administration's Investing in Manufacturing Communities Partnership (IMCP) designation. As an institution committed to career and technical education, Lane Community College is dedicated to building robust connections between and within Oregon and southern Washington cities to ensure a strong future in manufacturing.

Manufacturing is a priority sector in our region and we have worked closely with local industry leaders to develop strategies to respond to manufacturing workforce needs. In order to grow our manufacturing economy and respond to industry needs, we must implement manufacturing programming in our community college advanced technology programs. Manufacturing skill sets are increasingly complex and manufacturers complain that they are unable to fill advanced manufacturing positions. As educators, we work closely with area manufacturers and workforce development entities to help close these gaps.

Lane Community College supports the Pacific Northwest Manufacturing Partnership's focus on Cross-Laminated Timber (CLT) as a key industry. Having a fundamental strategy to further develop and grow a key industrial technology like CLT is essential.

Thank you for considering our bi-state region for the IMCP designation. I am confident that our supra-region will fully maximize the value and benefit of the federal designation.

Sincerely,



Jim Lindly – Director  
SBDC and Employer Training Services Department  
Lane Community College



Office of the President

April 1, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

I am writing in support of Business Oregon's application to the Economic Development Administration's Investing in Manufacturing Communities Partnership (IMCP) designation. As an institution committed to career and technical education, Lane Community College is dedicated to building robust connections between and within Oregon and southern Washington cities to ensure a strong future in manufacturing.

Manufacturing is a priority sector in our region, and we have worked closely with local industry leaders to develop strategies to respond to manufacturing workforce needs. In order to grow our manufacturing economy and respond to industry needs, we must retool manufacturing programming in our area from high school career and technical programs to community college manufacturing technology programs. Manufacturing skill sets are increasingly complex and manufacturers complain that they are unable to fill advanced manufacturing positions. As educators, we work closely with area manufacturers and workforce development entities to help close these gaps.

Lane Community College supports the Pacific Northwest Manufacturing Partnership's focus on Cross-Laminated Timber (CLT) as a key industry. Having a fundamental strategy to further develop and grow a key industrial technology like CLT is essential.

Thank you for considering our bi-state region for the IMCP designation. I am confident that our supra-region will fully maximize the value and benefit of the federal designation.

Sincerely,

A handwritten signature in black ink that reads "Mary F.T. Spilde". The signature is written in a cursive, slightly slanted style.

Mary F.T. Spilde  
President



# City of Canby

---

**Canby Urban Renewal Agency  
Economic Development Department**

March 24, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

The City of Canby wholeheartedly support the Pacific Northwest Manufacturing Partnership designation as an Advanced Materials Sciences for Advanced Manufacturing community. Our manufacturing base is innovative, strong and export-oriented. We have recovered well from natural resource economy impacts, from a former heavy dependence on the timber industry to now producing high tech products, and a diverse range of companies in advanced materials, agribusiness, food processing and technology, forest and wood products, information technology, electronics and metals manufacturing.

We are interested in the Manufacturing Communities designation because it would bring new resources to our area. Particularly, stronger federal resources would be helpful to catalyze our progress in the rapidly evolving global economy, and provide opportunities for both rural and urban communities.

Many of our manufacturing employers are telling us that workforce is their primary issue now. Therefore our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

We are confident that this initiative will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington. We are confident that it will exceed our expectations for leading the "Manufacturing Communities" in the region. For more information, please see our partnership website: <http://www.oregon4biz.com/IMCP/>.

Sincerely,

City of Canby Economic Development Director



March 17 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

As a representative of Corvallis and Benton County Oregon, the home of a top land grant research university, we enthusiastically support the Pacific Northwest Manufacturing Partnership designation as an Advanced Materials Sciences for Advanced Manufacturing community. Rebounding from natural resource economy impacts, transitioning from a wood products base to silicon forests with diverse industries in advanced materials, agribusiness, food processing and technology, forest and wood products, information technology, electronics and metals manufacturing, our manufacturing base is innovative, strong and export-oriented.

Oregon State University, in Corvallis, includes top schools of forestry, engineering, agriculture, and business, and recognizes the synergy between the university, our already well established manufacturing base in metals, food processing, wood products, high tech, and this designation.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states

Innovate. Grow. Thrive.™

City of Corvallis | Economic Development Office | City Hall | 501 SW Madison Avenue | Corvallis,  
OR 97339 541.766.6339 | [info@YesCorvallis.org](mailto:info@YesCorvallis.org) | [www.YesCorvallis.org](http://www.YesCorvallis.org)



**CORVALLIS**  
**BENTON COUNTY**  
ECONOMIC DEVELOPMENT OFFICE

and will produce on the ground benefit for manufacturing in Oregon and SW Washington. For more information, please see our partnership website:  
<http://www.oregon4biz.com/IMCP/>

Sincerely,

*Tom Nelson*

Tom Nelson  
Economic Development Manager

Innovate. Grow. Thrive.™

City of Corvallis | Economic Development Office | City Hall | 501 SW Madison Avenue | Corvallis,  
OR 97339 541.766.6339 | [info@YesCorvallis.org](mailto:info@YesCorvallis.org) | [www.YesCorvallis.org](http://www.YesCorvallis.org)



## CITY of THE DALLES

313 COURT STREET  
THE DALLES, OREGON 97058

(541) 296-5481  
FAX (541) 296-6906

March 17, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker;

The City of The Dalles enthusiastically supports the Pacific Northwest Manufacturing Partnership designation as an Advanced Materials Sciences for Advanced Manufacturing community. Rebounding from natural resource economy impacts, transitioning from a wood products base to silicon forests with diverse industries in advanced materials, agribusiness, food processing and technology, forest and wood products, information technology, electronics and metals manufacturing, our manufacturing base is innovative, strong and export-oriented.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington. For more information, please see our partnership website:<http://www.oregon4biz.com/IMCP/>.

Best Regards,

Nolan K. Young  
City Manager



April 1, 2015

The Honorable Penny S. Pritzker,  
Secretary U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

I am writing to commit the City's support for Business Oregon's application to the Economic Development Administration for the Investing in Manufacturing Communities Partnership (IMCP) designation. The City of Eugene has taken a leadership role in the genesis of the Pacific Northwest Manufacturing Partnership (PNMP). In collaboration with our local and regional partners from the City of Springfield, Lane County, and the University of Oregon, as well as the Regional Accelerator Innovation Network (RAIN), we welcome the opportunity to continue and deepen the City's increasing role and responsibility in advancing economic opportunity and prosperity for our state's residents.

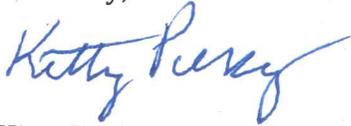
The role of municipalities within business ecosystems is fundamental to building and implementing effective regional economic strategies. Municipal governments like ours are well-positioned to convene stakeholders in businesses and schools to develop shared assets and achieve common objectives. Cities like ours are the essential partners in ensuring investments are shared and targeted at equitable growth.

Our region is leading the nation in advanced wood products development. The University of Oregon, along with Oregon State University, launched the Center of Excellence for Advanced Wood Products Manufacturing and Design in 2014. The Oregon Governors budget includes funds for a new state of the art building, the Oregon Forest Science Complex. The building will house a joint program that integrates architecture, design, engineering, and wood product, and will directly support and advance the efforts of the Pacific Northwest Manufacturing Partnership in the development of Cross-Laminated Timber as a key industry.

In an effort to advance the RAIN Eugene project, the City of Eugene donated a downtown building in March 2015 to the University of Oregon to provide a new physical space and serve as a hub for entrepreneurship and innovation in downtown Eugene. The building will house programs of RAIN Eugene, including maker space and lab space, as well as the University of Oregon's Department of Product Design's Downtown Innovation Launch Lab.

The alignment of investments in research, innovation, technology development, and business incubation along with market demand for advanced wood products make the PNMP application ideally suited to be a successfully designated "Manufacturing Community Partner" with the Economic Development Administration's IMCP program. This designation is a top priority for our regional prosperity plans. I hope you will support us in this endeavor.

Sincerely,



Kitty Piercy  
Mayor of Eugene

March 30, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

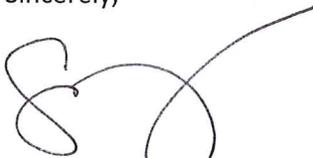
Dear Secretary Pritzker:

The City of Gresham enthusiastically supports the Pacific Northwest Manufacturing Partnership's pursuit of the "Advanced Materials Sciences for Advanced Manufacturing" community designation. Oregon and Washington are rebounding from natural resource economy impacts and transitioning from wood products to silicon forests. The region's manufacturing base is innovative, strong and export-oriented, fueled by diverse industries like advanced materials; agribusiness; food processing and technology; forest and wood products; information technology; and electronics and metals manufacturing. Gresham in particular is focused on retaining and growing existing manufacturers, while pursuing recruitment opportunities in the advanced electronics and specialized machinery and equipment sectors.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our region's progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. This bi-state, 16-county consortium united to strengthen the manufacturing community, create jobs and increase incomes, and our focus is grounded in the foundational ecosystem element of workforce and training. The partners composing the Pacific Northwest Manufacturing Partnership engage in related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences, and our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region, will be a model for other states, and will produce on-the-ground benefit for manufacturing in Oregon and SW Washington. For more information, please visit our partnership website at <http://www.oregon4biz.com/IMCP/>.

Sincerely,



Shannon Staley  
Director of Economic Development  
Economic Development Services



April 1, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
1401 Constitution Avenue, NW  
Washington, DC 20230

Dear Secretary Pritzker:

This letter is in support of Business Oregon's application to the Economic Development Administration for Investing in Manufacturing Communities Partnership (IMCP) designation. Springfield is working hard to help advance economic opportunities for all Oregonians and this partnership provides an incredible conduit to bring these opportunities to our residents.

Springfield continues to make strides in diversifying our economy and providing opportunities to those in our community. The IMCP designation will allow us to continue preparing people and businesses while providing the resources and infrastructure they will need to maintain strong partnerships, and thrive in the changes that may impact us all in the future.

Springfield is committed to developing its own assets with the IMCP designation, in ways that can connect us to this entire consortium. Working with our partners at the University of Oregon and Oregon State University, we are now exploring Cross-laminated timber (CLT), a large-scale, prefabricated, solid engineered wood panel that we think can be a staple of future construction. We hope to make Springfield a model of how to use CLT moving forward. This is innovation that will be supported by the IMCP designation. It can also provide a roadmap of how we can support innovation while recognizing the need to prepare our community for changes in manufacturing

I have full confidence that this initiative will be incredibly successful in helping our region, while being a model for other states. It is my hope that you will support us and make this a top priority.

Sincerely,

A handwritten signature in blue ink that reads "Christine L. Lundberg". The signature is written in a cursive style.

Christine L. Lundberg  
Mayor



Gary Barth  
Director  
**BUSINESS AND COMMUNITY SERVICES**  
Development Services Building  
150 Beaver Creek Road, Oregon City, OR 97045

March 25, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

We enthusiastically support the Pacific Northwest Manufacturing Partnership designation as an Advanced Materials Sciences for Advanced Manufacturing community. Rebounding from natural resource economy impacts, transitioning from a wood products base to silicon forests with diverse industries in advanced materials, agribusiness, food processing and technology, forest and wood products, information technology, electronics and metals manufacturing, our manufacturing base is innovative, strong and export-oriented.

In addition, Clackamas County is a proud sponsor of the proposed Advanced Wood Products Manufacturing Feasibility Study: Cross-Laminated Timber Acceleration in Oregon and Southwest Washington. Oregon BEST, in cooperation with the Pacific Northwest Manufacturing Partnership (PNMP) is proposing a feasibility study to identify potential economic benefits to distressed, timber-dependent communities in Oregon and Southwest Washington by the commercialization of cross-laminated timber (CLT) and other engineered wood products.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington. For more information, please see our partnership website:  
<http://www.oregon4biz.com/IMCP/>.

Sincerely,

A handwritten signature in black ink, appearing to read "G. Barth".

Gary Barth, Director,  
Business and Community Services



GREATER PORTLAND INC  
111 SW COLUMBIA ST, #830, PORTLAND, OR 97201  
GREATERPORTLANDINC.COM  
503-445-8065

March 26, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

On behalf of the Greater Portland Inc, the bi-state regional economic development organization, and the Greater Portland Economic Development District, the bi-state EDD, we enthusiastically support the Pacific Northwest Manufacturing Partnership (PNMP) designation as an Advanced Materials Sciences for Advanced Manufacturing community.

Our region has rebounded from natural resource economy impacts and transitioned from a wood-products base to silicon forests. This evolution has resulted in such diverse industries as advanced materials, agribusiness, food processing and technology, forest and wood products, information technology, electronics and metals manufacturing. Our manufacturing base is now more innovative, stronger and export-oriented.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. PNMP—a bi-state, 16-county consortium that binds the manufacturing community, creates jobs and increases incomes—has related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing. A strong example of an effective regional approach is Greater Portland Global, the region's new global trade and investment plan, of which GPI is leading the implementation.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington. For more information, please see our partnership website: <http://www.oregon4biz.com/IMCP/>.

Sincerely,

A handwritten signature in blue ink, appearing to read "Janet LaBar", with a long, sweeping flourish extending to the right.

Janet LaBar  
President and CEO  
Greater Portland Inc

President  
Greater Portland Economic Development District, Inc.



## JAY BOZIEVICH

---

Lane County Commissioner  
West Lane District  
jay.bozievich@co.lane.or.us

March 25, 2015

The Honorable Penny S. Pritzker, Secretary  
US Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue NW  
Washington, DC 20230

RE: Letter of Support – Pacific Northwest Partnership application for federal designation under the Investing in Manufacturing Communities Partnership

Dear Secretary Pritzker,

I am pleased to support the Pacific Northwest Partnership (PNMP) application for federal designation under the Investing in Manufacturing Communities Partnership (IMCP). This designation will only further the PNMP's goal to evolve the manufacturing ecosystem to grow businesses and increase jobs in the manufacturing industry that have been the backbone of the Pacific Northwest economy for more than 150 years.

I have a long history of supporting manufacturing businesses and jobs in our community. Support of the PNMP for federal designation under the IMCP aligns with Lane County's goal to promote vibrant communities with a strong, diverse and sustainable regional economy. I recognize that the identified catalytic project of Cross Laminated Timber (CLT) provides this partnership with the best opportunity to feature our strengths across our regional eco-system and nicely features Oregon's long history and competitive advantage in the timber industry.

It is my belief that a designation under the IMCP for the PNMP would be of great value as we continue to grow and become innovative within our manufacturing industry. The PNMP allows for shared vision, utilizing advantages and opportunities, leveraging investment, coordinating research and commercialization, collaborative development of public infrastructure to accelerate innovation, training, research and access to capital. I appreciate your consideration of this application and strongly urge your approval of this important designation.

Best regards,

Jay Bozievich  
District 1 West Lane Commissioner



March 31, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, DC 20230

Dear Secretary Pritzker,

The Regional Accelerator and Innovation Network (RAIN) strongly supports the Pacific Northwest Manufacturing Partnership's application to the Economic Development Administration Investing in Manufacturing Communities Partnership (IMCP) program, and encourage the U.S. Department of Commerce to grant the request to designate our region as a Manufacturing Community.

RAIN serves the entrepreneurs in Oregon's South Willamette Valley and Mid-Coast region by helping them turn ideas into high impact, innovative, traded-sector companies that can grow and thrive locally. The RAIN Accelerators in Corvallis (OSU Advantage Accelerator /RAIN Corvallis) and Eugene (RAIN Eugene) are providing disciplined mentored business acceleration programs. The RAIN Innovation Network is connecting resident talent, capital and infrastructure and resources of two major research universities (University of Oregon and Oregon State University) to create an intelligent network that is easy for entrepreneurs to access and navigate. Additionally, the Innovation Network component links the South Willamette Valley and Mid Coast innovation ecosystem to networks in other regions (including Portland), and those in Silicon Valley and Seattle.

Oregon has a rich tradition of manufacturing productivity, and RAIN is committed to advancing the formation and growth of companies many of which are focused in the Advanced Material Science for Advanced Manufacturing cluster. These companies will become the next generation of manufacturers that will ultimately enhance our regional prosperity. We urge your approval of a Manufacturing Communities designation for the Pacific Northwest Manufacturing Partnership.

Sincerely,

Jim Coonan  
Executive Director



## Economic Development Commission

March 20, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

We enthusiastically support the Pacific Northwest Manufacturing Partnership designation as an Advanced Materials Sciences for Advanced Manufacturing community. Rebounding from reliance on the natural resource economy, and growing diverse industries in advanced materials, agribusiness, food processing and technology, forest and wood products, information technology, our manufacturing base is innovative, strong and export-oriented.

The Wasco County Economic Development Commission works with partners to support an economically robust Wasco County with a diversified business base creating family wage jobs. The EDC has participated in the development of the Mid-Columbia's IMCP Designation and strategy. Wasco County has already seen the benefit of this effort in further connecting manufacturing and agriculture, and looks forward to leveraging the broader effort to engage with further support to develop these sectors in our communities and connections to the broader PNMP region.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

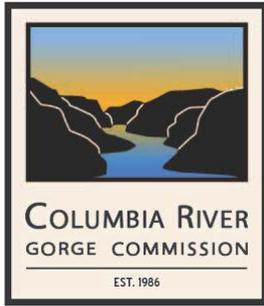
We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington.

Sincerely,

A handwritten signature in cursive script that reads "Joan Silver".

Joan Silver

Chair



March 24, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue NW  
Washington, D.C. 20230

RE: Pacific Northwest Manufacturing Partnership application for Manufacturing Community Designation

Dear Secretary Pritzker,

I would like to take this opportunity to introduce the Columbia River Gorge Commission. Established by Congress in 1986 as a National Scenic Area (NSA), we are governed by a bi-state Commission with 13 members appointed by the Governors of Washington and Oregon, and by the 6 counties in the NSA, as well as a U.S. Forest Service designee. Our mission is to be the stewards of the scenic, natural, cultural and recreation resources within the 250,000 acres of the NSA. We work closely with the 13 urban communities within this area as well as the Columbia River Tribes, county, state and federal agencies and the Offices of the Governors in both states.

The Columbia River Gorge is a special place of spectacular natural beauty as well as an economically productive region that supports both wildlife and thriving industries such as agribusiness, forest and wood products, and manufacturing, which are all important for creating local jobs and stimulating economic growth in these urban/rural communities. We join the OneGorge Coalition in supporting the Pacific Northwest Manufacturing Partnership application for Manufacturing Community Designation because we believe that their efforts will significantly contribute to creating dynamic economic connections between the two states with the additional federal resources that would promote manufacturing and sustainability in this region.

Thank you for your consideration as we work together to meet the National, States' and local community needs in the Columbia River Gorge.

Sincerely,

Krystyna U. Wolniakowski  
Interim Executive Director

March 31, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
101 Constitution Avenue, NW  
Washington, D.C. 20230



**Eugene Area  
Chamber of  
Commerce**

Dear Secretary Pritzker:

On behalf of the Eugene Area Chamber of Commerce, I am writing in support of Business Oregon's application for Investing in Communities Partnership (IMCP) designation. Lane County and the City of Eugene are proud members of the Pacific Northwest Manufacturing Partnership which represents 17 contiguous counties in Oregon and Southern Washington and was created to facilitate cooperation and execution of solutions to regional problems faced by manufacturers in our region. The Eugene Chamber recognizes the importance of this strategic collaboration and joins the commitment to promote a stronger future in manufacturing.

Our Chamber places a high-priority on our local manufacturing sector. Since 2009, our Chamber has run a Business Retention and Expansion program with the goal of supporting and growing our existing businesses, with a special focus on the wood products industry. Our Chamber also holds regular roundtable meetings with manufacturing executives, educational programs, and tours to help sustain and grow the manufacturing sector here.

Based on our regular interaction with the local manufacturers, we know that Oregon and Washington are uniquely positioned to continue leadership in the area of Advanced Materials Sciences for Advanced Manufacturing and recognition as an IMCP will encourage and impact the regions ability to further economic development strategies that will help retain, grow, and attract manufacturers to our area.

Our Chamber devotes robust efforts to supporting and promoting local manufacturers because we believe manufacturing is a critically important component of our region's economy. Through our regional partnership and potential designation as a manufacturing community, we are committed to working together to leverage local and regional efforts to create high wage jobs, sustainable new products and technologies, and innovative solutions to revitalize manufacturing in our region.

The Pacific Northwest Manufacturing Partnership is committed to strengthening the state's competitive advantage as a manufacturing community. We urge your approval of Business Oregon's application for this prestigious IMCP designation.

Sincerely,

Dave L. Hauser, CCE  
President

1401 Willamette Street  
P.O. Box 1107  
Eugene, OR 97440-1107  
TEL: 541.484.1314  
FAX: 541.484.4942



March 12, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

Mid-Columbia Economic Development District enthusiastically supports the Pacific Northwest Manufacturing Partnership designation as an Advanced Materials Sciences for Advanced Manufacturing community. Rebounding from natural resource economy impacts, transitioning from a wood products base to silicon forests with diverse industries in advanced materials, agribusiness, food processing and technology, forest and wood products, information technology, electronics and metals manufacturing, our manufacturing base is innovative, strong and export-oriented.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington. For more information, please see our partnership website: <http://www.oregon4biz.com/IMCP/>.

Sincerely,

A handwritten signature in blue ink, appearing to read "A. Hoey", is written over the typed name.

Amanda Hoey  
Executive Director

# MID-WILLAMETTE VALLEY COMMUNITY DEVELOPMENT PARTNERSHIP

*Economic Development District Serving Marion, Polk and Yamhill Counties, OR*

100 High St SE, Suite 200; Salem, OR 97301 · PHONE 503.588.6177 · FAX 503.588.6094

March 27, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

I am writing in support of Business Oregon's application to the Economic Development Administration for the Pacific Northwest Manufacturing Partnership designation as an Advanced Materials Sciences for Advanced Manufacturing community.

The Mid-Willamette Valley Community Development Partnership ("Partnership Board") serves as the regional policy board for the federally recognized Mid-Willamette Valley EDD that is made up of local elected officials, along with business, education, and citizen representatives. The Partnership Board recognizes the importance of supporting the growth and expansion of manufacturing businesses within the region as indicated in the Mid-Willamette Valley Comprehensive Economic Development Strategy (CEDS) approved by the Board in 2012. The CEDS identifies growth and expansion of the region's key industry clusters, including metals, machinery, and equipment as one of the region's top priority goals and objectives.

A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

The Mid-Willamette Valley has a strong history of working collaboratively with economic development partners outside our three county area as witnessed through the creation of Cascades West Financial Services, Inc., a certified development corporation that was formed by three regional council of governments (7 counties) as a way to provide increased access to small business loan services. We view the IMCP initiative as the next evolution of interregional collaboration that will allow our individual regions to work together and leverage each other's strengths and resources to retain, grow and attract manufacturing companies.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington. We are committed to supporting the implementation of the strategy through in-kind staff assistance. Thank you for your support in this very important endeavor.

Sincerely,



John McArdle  
Mayor, City of Independence and Chair, Mid-Willamette Valley Community Development Partnership



April 1, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

I am writing in support of Business Oregon's application to the Economic Development Administration's Investing in Manufacturing Communities Partnership (IMCP) designation. I represent the Lane Workforce Partnership, the Workforce Investment Board for Lane County. Much of our regional economy depends on manufacturing and this designation will assist us as we pursue funding to strengthen the workforce infrastructure that serves this industry.

Manufacturing is a priority sector in our region and we have worked closely with local industry leaders for over ten years to develop strategies to respond to manufacturing workforce needs. In order to grow our manufacturing economy and respond to industry needs, we need to retool manufacturing programming in our area from high school career and technical programs to community college manufacturing technology programs. Manufacturing skill sets are increasingly complex and manufacturers complain that they are unable to fill advanced manufacturing positions. As the local Workforce Investment Board for Lane County, we are currently working closely with area manufacturer, educators and workforce development entities to help close these gaps.

Connecting youth to careers in manufacturing has also been a focus for Lane Workforce Partnership. Due to outdated stereotypes of the industry and high profile downsizing in manufacturing during the Great Recession, many youth do not see manufacturing as a viable career path. This is starting to change since Lane Workforce Partnership began connecting manufacturing industry leaders with educators. After years of cuts to career and technical programs in area high schools, there is renewed interest in revitalizing these programs. There is also significant interest in connecting with and supporting these programs.

The Lane Workforce Partnership specifically supports the Pacific Northwest Manufacturing Partnership's focus on Cross-Laminated Timber (CLT) as a key industry, along with targeted strategies for workforce training and workforce development. Having a fundamental workforce strategy to accompany the development and growth of a key industrial technology like CLT is essential.

Thank you for considering our bi-state region for the IMCP designation. I am confident that our supra-region will fully maximize the value and benefit of the federal designation.

Sincerely,

A handwritten signature in black ink that reads "Kristina Payne". The signature is written in a cursive, flowing style.

Kristina Payne  
Executive Director

(Gus Poissant)



Our Mission:

To coordinate a regional workforce system that supports individual prosperity and business competitiveness.

**Executive Board**

**James Paulson**

Chair  
HR Director  
Motivate

**Travis Stovall**

Vice-Chair  
Executive Director  
eRep

**Charlie Hales**

Mayor, City of Portland

**Loretta Smith**

Multnomah County  
Commissioner

**Roy Rogers**

Washington County  
Commissioner

**Kevin Dull**

Executive Consultant  
Kaiser Permanente, NW

**Elizabeth King**

Vice President  
Organizational Development  
ESCO Corporation

**Caryn Lilley**

Controller/HR Director  
KGW Media Group

**Bob Tackett**

Executive Secretary/Treasurer  
NW Oregon Labor Council

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March 24, 2015

The Honorable Penny S. Pritzker, Secretary  
U.S. Department of Commerce  
Herbert Clark Hoover Building  
1401 Constitution Avenue, NW  
Washington, D.C. 20230

Dear Secretary Pritzker:

We enthusiastically support the Pacific Northwest Manufacturing Partnership designation as an Advanced Materials Sciences for Advanced Manufacturing community. Rebounding from natural resource economy impacts, transitioning from a wood products base to silicon forests with diverse industries in advanced materials, agribusiness, food processing and technology, forest and wood products, information technology, electronics and metals manufacturing, our manufacturing base is innovative, strong and export-oriented.

A Manufacturing Communities designation would strengthen the federal resources available to help catalyze our progress in the rapidly evolving global economy, unifying the relationship between rural and urban communities. Our focus is grounded in the foundational ecosystem element of workforce and training. A bi-state, 16 county consortium united to strengthen the manufacturing community, create jobs and increase incomes, PNMP partners have related initiatives in composites, advanced manufacturing, metals, and other advanced materials sciences. Our partnership is dedicated to building robust connections between and within Oregon and southern Washington cities in anticipation of a stronger future in manufacturing.

As the Workforce Development Board for the City of Portland, Multnomah and Washington Counties, Worksystems is an active PNMP member and very supportive of the partnership. The PNMP parallels our local sector strategy but on a larger scale. We've had great success in our region forming the Columbia-Willamette Workforce Collaborative with our neighboring workforce boards in SW WA and Clackamas County to support the needs of local manufacturers. Through this partnership we've been able to:

- Break down silos
- Leverage resources
- Reduce duplication of services
- Share best practices
- And connect job seekers to industry employment and manufacturers to the talent they need to stay competitive

Through the PNMP, the larger bi-state region is beginning to realize many of these same benefits.

We are confident that this initiative will exceed our expectations for leading the "Manufacturing Communities" in the region and will be a model for other states and will produce on the ground benefit for manufacturing in Oregon and SW Washington. For more information, please see our partnership website: <http://www.oregon4biz.com/IMCP/>.

Sincerely,

Andrew McGough  
Executive Director